

September 2010

# Marshall

Linked 



## Alumni Newsletter

Reid Hoffman

Updating the old boy network

# Editor's Letter

The Marshall alumni are an illustrious and diverse group. We've got lawyers, doctors, professors, writers and artists galore. Big thinkers and artful tinkerers. I'm not always familiar with the people suggested for our profiles, but internet searches quickly reveal the depth behind the names. I'm always impressed when a person has a Wikipedia entry dedicated to them alone. This time, Reid Hoffman, our cover model, is at the root of a website we've all heard of: LinkedIn.

We've recently had cause to search LinkedIn and Wikipedia and Google for the rest of you – we're looking for a professional writer to fill the role of Deputy Editor. Our current Deputy-without-a-badge (but with his own Wikipedia entry), Lane Greene needs to depart the masthead to devote more time to his books and a new beat at *The Economist*. After quickly scanning the Marshall database for those who listed themselves as professional writers and editors, I started looking on the internet for writing samples- and found so many dedicated Wikipedia pages and writing awards and honors that I had no idea where to start; I'm happily paralyzed by choice. So, I leave it to you – would any of you writers and editors out there be interested in joining our team? Let us know at [newsletter@marshallscholars.org](mailto:newsletter@marshallscholars.org).

Ushma S. Neill, Managing Editor



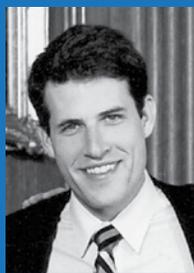
**Ushma Savla Neill**, Managing Editor

(Northwestern, BS 1996, MS 1996, Ph.D. 1999; Sherfield Postdoctoral Fellow, Imperial College 1999) As a Marshall Sherfield Fellow, she studied the mechanics of the vascular system at Imperial College, London. She returned to the US in 2001, and after 2 years as an editor at the biomedical research journal *Nature Medicine*, she joined the *Journal of Clinical Investigation* as Executive Editor in March 2003. She is currently mentioned in Wikipedia, but does not have her own page.

## Contributors



**Robert Lane Greene**, Deputy Editor (Tulane, BA 1997; M. Phil. St. Antony's College, Oxford 1997) After studying European politics at Oxford, Lane joined *The Economist* magazine in 2000, where he today is an international correspondent based in New York. He is also an adjunct assistant professor in the Center for Global Affairs at NYU. His book on the politics of language will be published in Fall 2010.



**Bryan Leach**, AMS News and Events Editor (Harvard, BA 2000; M. Phil Magdalen College, Oxford 2002; Yale, JD 2005) He now practices law at Bartlit Beck Herman Palenchar and Scott LLP in Denver, Colorado. Bryan is the Director of Communications of the Association of Marshall Scholars, serves on the AMS Board, and chairs the Communications Committee.



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# News from the AMS

By Bryan Leach

The last few months have been eventful ones for the AMS. On May 10, 2010, AMS President Bill Coquillette braved volcanic ash in order to attend the farewell dinner for current Marshall Scholars, which was hosted in London. Prior to the dinner, Bill sat on a panel with John Rankin, who has responsibility for the Americas within the FCO, on the subject of “How Marshalls can contribute after they return to the US.”

On June 5, 2010, Class Representatives Ben Carmichael (Oxford '08) and Emma Wu (University College London '09) organized the annual outing to Shakespeare's Globe Theatre, where 45 Scholars enjoyed a performance of *Macbeth* and attended a dinner sponsored by the AMS.

Later in the summer, the AMS formed an Advisory Board of distinguished alumni. The AMS Advisory Board has the following members:

**Graham Allison** (Oxford '62) Dillon Professor of Government at Harvard University, Director Belfer Center for Science and International Affairs, former Dean of the Kennedy School of Government 1977-1989

**Anne Applebaum** (Oxford '86) Pulitzer Prize-winning author, reporter and editor, former member of the Editorial Board of the *Washington Post*

**Bruce Babbitt** (Durham '60) Environmentalist, former Governor of Arizona, Secretary of the Interior 1992-2001

**Stephen Breyer** (Oxford '59) Associate Justice of the Supreme Court of the United States 1994-present, former Professor at the Harvard Law School and the Kennedy School of Government

**Thomas Everhart** (Cambridge '55) Board of Trustees for Caltech, former President of Caltech, Chancellor of the University of Illinois, pro Vice-Chancellor of Cambridge University, former Chairman of the Secretary of Energy's Advisory Board and Vice Chairman of the Council on Competitiveness

**Keith Griffin** (Oxford '60) Emeritus professor of development economics, former President of Magdalen College in Oxford, 1979-1988, Director of Queen Elizabeth House Institute of Commonwealth Studies, Founding Trustee of the Oxford Islamic Centre

**William Janeway** (Cambridge '65) Managing Director and Senior Adviser at Warburg Pincus in New York and London, benefactor of Cambridge, member Board

of Managers of CERF (Cambridge Endowment for Research in Finance), Chair of the Board of Trustees Cambridge in America, Co-Chair of Cambridge 800<sup>th</sup> Anniversary capital campaign

**Nannerl Keohane** (Oxford '61) Rockefeller Professor of Public Affairs at Princeton, member of the Harvard Corporation, Chair of the Overseer's Committee to Visit the Kennedy School, former President of Duke University and Wellesley College

**Douglas Melton** (Cambridge '75) Cabot Professor of the Natural Sciences at Harvard, Co-Director of the Harvard Stem Cell Institute

**Harrell Smith** (Oxford '60) Retired from private law practice in Washington DC, Chair of the AMS 2007-2009

**Edward Stolper** (Edinburgh '74) Professor of Geology at Caltech and Chairman of the Division of Planetary and Geological Sciences, Provost of Caltech 2004-present

**Kathleen Sullivan** (Oxford '76) Professor of Constitutional Law at Stanford Law School and in private practice, former Dean of Stanford Law School 1999-2004, Professor at Harvard Law School and former President of AMS

**Roger Tsien** (Cambridge '72) Professor of Pharmacology and Chemistry, UC San Diego, Nobel Prize for Chemistry 2008, former Research Fellow at Gonville and Caius College, Cambridge

**Daniel Yergin** (Cambridge '68) Chairman of Cambridge Energy Research Associates (CERA), Pulitzer Prize – winning author, member of the Secretary of Energy's Advisory Board

Among its first orders of business, the AMS Advisory Board sent a letter on July 26, 2010 to the British Foreign Secretary William Hague, commenting on the new British Government's proposed budget cuts for all departments in the range of 25-40 percent over the next four years and steep cuts for scholarship programs administered by the FCO in 2010-2011. Fortunately, there were no cuts to the Marshall Program budget for 2010-2011. The letter acknowledged the gratitude all Marshall alumni felt for the past and current funding of the scholarships, underscored the many ongoing benefits of the Marshall Program, and encouraged the new UK Government to maintain funding levels despite the harsh budgetary environment.



*Reid Hoffman (Oxford '90)*

# Scaling the Internet with Consummate Networker

By Suzette Brooks Masters

**S**ilicon Valley is in Reid Hoffman's DNA. Hoffman was born there, studied there (at Stanford), and migrated back there after studying at Oxford. And in his professional business capacity, Hoffman epitomizes the Valley's energy and entrepreneurial spirit.

Hoffman was not one of those people who knew what he wanted to do at an early age. What he did know is that he loved games, especially those that involved role-playing. They afforded him a chance to act out a life of "significance," something young people usually don't get a chance to do until much later in life. And well before hitting high school age, Hoffman was acting very adult, earning money writing and publishing game software.

After a three-year stint at the Putney School in Vermont, Hoffman decided to return to his California roots and attend Stanford. He majored in symbolic systems, an unusual interdepartmental major that combined cognitive science, artificial intelligence, philosophy, psychology and computer science. He wanted to explore how people think, communicate and make decisions but in a more rigorous way than a philosophy major would afford him. At this point Hoffman was starting to formulate views about how this knowledge could be applied to improve "the human ecosystem."

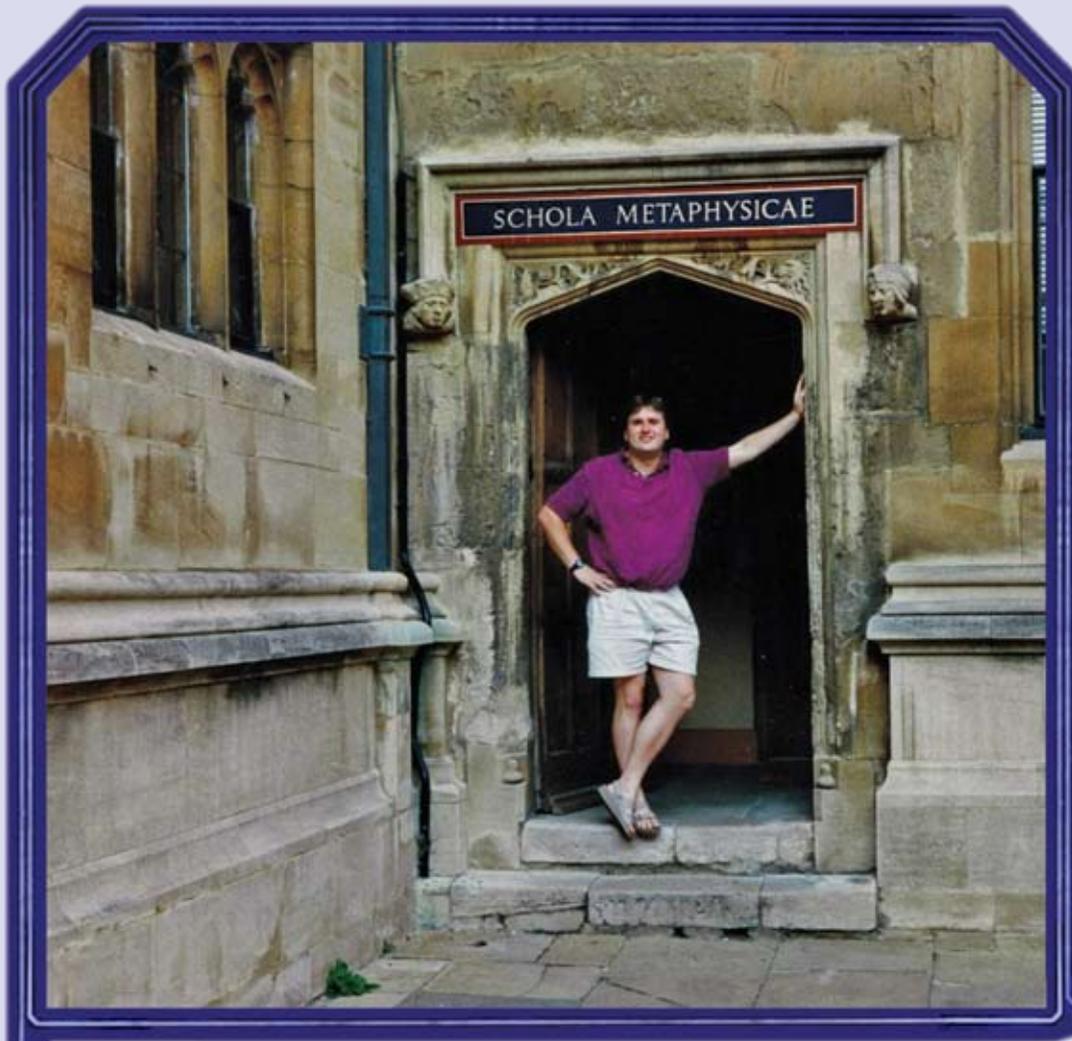
**H**offman sought a Marshall scholarship to study philosophy at Oxford because he wanted to be a public intellectual, someone who could reflect on "who we are and who we should be" and he thought that becoming a philosophy professor was a good way to achieve his goals. He was struck by how eloquent the British students were and appreciated his tutors' high expectations. He learned to think on his feet and sharpen his argument and repartee. At Wolfson, the Oxford graduate college Hoffman attended, he gravitated toward British and international students mostly, but spent less time with other Americans. He fondly remembers pub-crawls, punting to the Victoria Arms, great theater, and vibrant dinner parties.

While he enjoyed studying how to model content in non-symbolic ways with Christopher Peacocke, it took Hoffman only four months to conclude that the ivory tower was not for him. Fortunately, he realized that public intellectuals could use a variety of media as their jumping-off platforms. While most achieve influence by writing books and articles, why wouldn't it be possible to do so by writing software or creating products?

**U**pon returning to the Bay Area in 1993, Hoffman used his personal network to land his first job at Apple in 1994, initially as a contractor. He played a variety of roles there before deciding that he preferred the "business" end of software. Once he figured this out, he wanted product management and bottom line experience, which he gained at Fujitsu Software. Armed with this knowledge, Hoffman felt the time was right — after all it was a boom time in Silicon Valley in 1997 — to start SocialNet, one of the first social networking startups.

At a time when venture capital was so focused on the notion of everything online being free, Hoffman found it difficult to find backers for a radical new idea — to use online profiles of people's identities (rather than listings) to increase the chances of finding compatible mates, from soul mates to roommates — and to generate revenue through premium subscriptions. For the next three years, Hoffman worked on building SocialNet. Ultimately, product distribution and financing challenges proved too difficult to overcome, and he decided to try his hand at other ventures.

Through a friend, Hoffman joined PayPal in 2000, serving first on the board and then in a series of executive positions. When eBay purchased PayPal, Hoffman "made enough money to retire with a middle class lifestyle." But Hoffman didn't retire. Instead, his success gave him the freedom to think big again. So, he revisited the social networking ideas he was so drawn to and founded LinkedIn.com in 2003.



from its feudal roots and its traditional reliance on apprenticeship and guilds. In a marketplace- and network-based system, careers are powered by interpersonal connections. With today's industries and companies in significant flux, individuals need to take charge of their career paths and build their own networks. In this new work environment, LinkedIn allows people to build their professional networks online, including the relationships they already have. The online network in turn becomes an important source of opportunities, business connections, and work intelligence for each individual in the network.

Since then his life has been intimately connected to LinkedIn, which has become the world's largest professional social networking service, with over 73 million members in all countries and industries. Launched with thirteen people, LinkedIn now employs over 600 and has been profitable since 2006.

What did Hoffman see in social networking? Why was he so convinced it would improve people's lives? First, Hoffman is profoundly optimistic about the role of technology in improving the human condition, believing that communication and openness are essential to living well and succeeding in our networked world. Online tools make communication and collaboration easier and more powerful.

Second, Hoffman noticed that work patterns are changing, with many people working as free agents and most people shifting more regularly between jobs and companies. At last, the labor market is breaking

It helps people take intelligent risks with their careers and promote their individual brands; it also helps them find the right people to get their work done effectively. Hoffman believes that LinkedIn has huge potential: its limits are those of its users, of their ability to make the most of the platform.

Hoffman is now executive chairman at LinkedIn. He has chosen to step down from day-to-day responsibility for running the company in order to free up some time to invest in other businesses. He has now become a venture capitalist with Greylock Partners, a firm he joined in late 2009. Even prior to joining Greylock, Hoffman had been "angel investing" in Silicon Valley start-ups. He was an early investor in Facebook, Digg, Flickr and Zynga, for example. Not surprisingly, given his flair for finding winners, many are touting Hoffman's ability to identify Silicon Valley stars.

What's next for Hoffman? He wants to continue to build out LinkedIn, by focusing on helping users understand how to make the most of what LinkedIn has to offer. He also wants to develop his career as a venture capitalist. On a more personal level, he is applying his knowledge for philanthropic purposes. Hoffman already sits on the boards of kiva.org and endeavor.org, two organizations focused on stimulating entrepreneurship and small business in emerging markets. Hoffman has lofty ambitions for his philanthropy. He wants nothing less than to use technology to promote "deeply meaningful social change capable of creating potentially infinite good and maximizing impact."

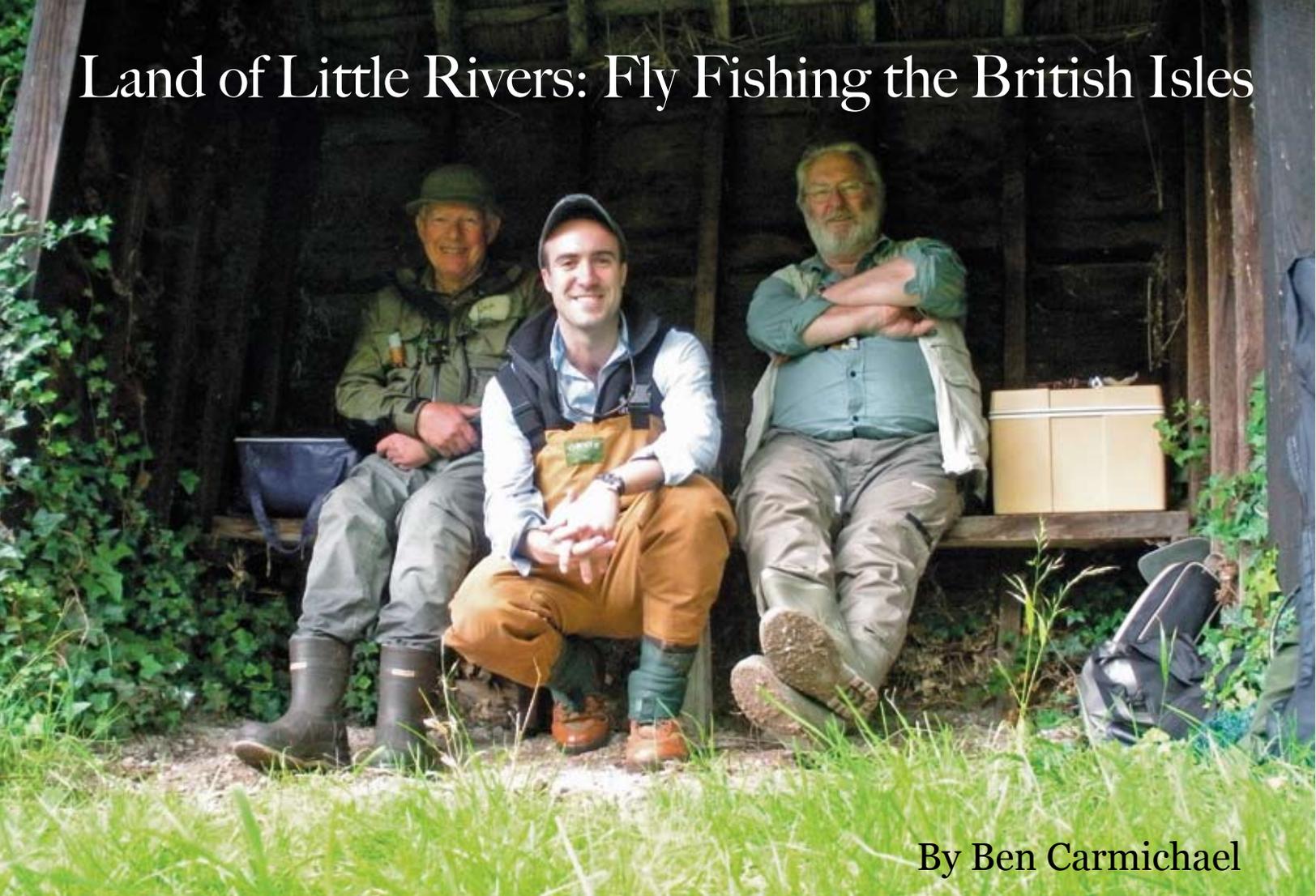
Despite a very demanding schedule that often blurs the distinction between workdays and weekends (Hoffman let me interview him at 8am on a Sunday), Hoffman still manages to have fun. He

married his college sweetheart Michelle in 2004 and occasionally still has friends over to play The Settlers of Catan, a German board game. Hoffman is an avid reader, although confesses that he does most of his reading on airplanes. Michelle, a trained speech language pathologist, is currently pursuing her PhD in human rights and has a particular interest in disability rights. As Hoffman explained it, "Michelle's interested in the individual, and I'm interested in scale."

After several hours on the phone with Hoffman what comes through are his deep humanity, profound interest in making life better for as many people as possible, and keen intellect. He is quite an unconventional public intellectual, with a plan to make the world a better place by empowering individuals to take charge of their lives and take on new roles in an evolving society.



# Land of Little Rivers: Fly Fishing the British Isles



By Ben Carmichael

Sometime after the dust from the American Revolution had settled, and sometime before General Marshall proposed his ambitions plan to rebuild Europe, two men forgotten by all but historically-minded fisherman helped rebuild the Anglo-American relationship.

Around 1890, British-bred F.M. Halford and American-born Theodore Gordon began a correspondence that forever changed trout fishing in America by introducing flies that floated, rather than sunk. This “dry fly” approach, discussed in great detail in letters posthumously published, spread from their private correspondence to public custom.

So prominent is this practice that it is now hard to conceive of a time before dry flies, just as it is hard to conceive of a time before Americans flocked to Britain for education, business and, even, for fish. As a consequence, generations of American fly fisherman have looked to Britain for a specific and, to some, sacred history. Ancestral roots gave way to a sporting rite as Americans came to England in search of trout, little rivers and a Yorkshire pudding. Over my two years in England on a Marshall, I admit to having more than my fair share of each.

When speaking of Britain, people often talk of rain. The British, for their part, seem to be reflexively disposed to extended conversations about the weather. But for all the bemoaning of grey skies — and I was, at times, coach and tenor of this choir — there is one positive result: once the water falls, it forms a great matrix of rivers, lakes and ponds whose banks explode with green growth in spring and summer. England is nothing if it is not a land of little rivers. For this reason, fly fisherman may

Ben Carmichael (Oxford '08) with two hosts on the River Test: Chris Russel (L) and David Beazley (R).

be thankful that this country is sopping wet — and I’m not even talking about its pubs.

A comparison of fly fishing in England to the same in America is a study in contrasts; while the essential action is the same, the character is decidedly different. The difference is analogous to the comparison of an aggressive young road cyclist tricked out in all the gear to a wise, older cyclist slowly touring and tasting his way through Bordeaux. One appears to be proving something, the other seems to have already proven all he needs to.

The English approach fishing with the leisure of a country stroll. Where in America you would likely go out on the river with little water, or food, and face a few hours of isolation, in England tea breaks are de rigueur. To skip a tea break is to be excessively ambitious in the attempt to catch a fish; to be, in other words, American. Once, having fished late into the lunch hour, I had to cross a salmon river to the lunch hut. When our gillie, an older Scot who has been guiding fisherman on this section of water for the better part of 20 years, offered to row me across, an old, irascible Brit from our party shouted across from the porch: “Let the damn Yank row himself!” I obliged, laughing the whole way.

These differences begin, I think, in the land and water itself. Where Montana has sharp mountains, England grows in a supersaturated shade of green. Where the US has rocky rivers, the traditional English trout river runs over white chalk and thick



The salmon party on the Spey. My host, Roy Flury, with wine glass

weed beds. It is like the difference between an Ansel Adams photograph and a landscape by Turner or Corot – a difference magnified by different practices in resource management. Fishing one trout river in England, I arrived to find the banks freshly mown, hedges trimmed, and the car park clean, with picnic benches and a hut that would make a golf course greensman blush. To American sensibilities, the English have a tendency to manage that which was once wild until it seems nearly tame. Standing by the river in this case, I could not help but compare the experience to fishing in a water hazard of a world class golf course.

The combined effect of all these changes to Americans fishing on British soil is to make something familiar, something almost rote, feel entirely different. It is not just a trick of light and a liquid lunch, but derives from a more fundamental difference. In his book about the junction of two famous English trout rivers, “Where The Bright Waters Meet,” Harry Plunket Greene described the water of the River Bourne as being “clear as crystal and singing like a lark.” Later in the book, he describes how the Bourne twists through the landscape, “chaffing and laughing itself into your very heart, for ever if there was a happy river in this world it was the little Hampshire Bourne.”

The same may be said of many trout rivers in England. On more than one occasion and on more than one river, I lost track of all common sense in a landscape uncommonly British. On the River Avon, in Wiltshire, for instance, I cast to rising trout from a flat grazing land under ancient oak trees with a stately home and arched stone bridge in the periphery. A bottle of wine was on the bank, with a game pie and biscuits waiting in the shade of a tree for lunch. Had I died on the spot, my grave would have read: “Here rests a happy, heavier man.” After fishing in England, I am undoubtedly both.

In chasing fish around Great Britain, I have criss-crossed the map. Twice I have been salmon fishing in Scotland, where I found the Cairngorms to be snow-capped, the whisky snow capped and the Scots amongst the nicest people I ever met. Their hospitality, and commitment to fishing, is rivaled only by the Irish. On one road trip with fellow Marshalls, we pulled into a hostel in a village where we were to spend the night only to

find the walls covered in fishing awards, plaques and photos, and the town itself lined with restaurants and markets named after fish and fishing. No one from that road trip believes to this day that I didn’t plan it that way.

I also traveled to the Peak District, where I met two wonderful Brits wearing hats from a fishing club in NYC, to which I belong. There, the peaks rising above us, I caught wonderful, bright fish, and laughed until my cheeks ached. The same must be said of all my British fishing companions; their shared sense of dry wit and love of the absurd are wonderful. They also shared a love of food. To that end, my travels brought me to the Fly Fishers’ Club of London, housed in London’s Saville Club, where I enjoyed a number of fine meals, including one of the finest bottles of claret I have or, I fear, will ever have in my life.

As I packed to leave England, only a few weeks ago, I packed while thinking of those rivers. To be a good trout fisherman, one has to approach a river by turning over stones in the river bottom to see what aquatic life the river holds at that particular time of year, and in that particular place. The observations form an assessment of what opportunities

will make themselves available, of what action there will be and when throughout the day. Each river is distinct in its combination, place and timing. Each experience is entirely unique; the variables collect too densely around the particular experience.

And so it was with my time in England. It was an extraordinary chapter in my life – a tie overwhelming in its opportunities unique to that time and place. As Norman Maclean famously said, “a river runs through it.” This was true of my time in England. I will always remember wading deep into English water. But I cannot help but think of all the stones I have left unturned there. For this reason, and many others, I hope to return to England until I become a part of its grassy banks.



From left to right: Myself, host David Marriott, Rob Longsworth and co-host John H.F. Smith. Both our British hosts arrived wearing hats for a NYC-based fishing club.



# A Close Accord Between Marshalls

By Nicholas T. Hartman





## Pioneering rebels

The initial announcements for the Marshall Scholarship got straight to the point on the subject of marriage. As reported by a May 1953 edition of *The Glasgow Herald* in an article, “Marshall Aid In Reverse”, married persons would be eligible and a married man would receive a decent boost in their stipend, but, “A woman scholar who marries after the award will automatically have her scholarship terminated, subject to reinstatement at the commission’s discretion.”

Such attitudes, whilst archaic and perhaps illegal by today’s standards, were the norm in the 1950s—decades before most Oxbridge colleges or many other scholarships even considered women applicants for admission. Such was the predicament facing Susan Long (Oxford ‘57) and Anthony Quinton (Oxford ‘55).

Susan had just set foot in the UK as part of the 1957 class of 12 scholars when she met Anthony at the House of Commons in September during a reception for new arrivals. The relationship evolved quickly and within months the pair was engaged.

As Susan describes it, “We went up to London and appealed to Dr. Foster, then head of the Marshall Commission, who was dumbfounded at the idea that Scholars might marry each other. He could, however, see no reason that I should have to give up my scholarship. In order to fulfill the letter of the law, I was required to submit a letter of resignation, and Dr. Foster promised that a letter of reinstatement would be sent by return of post. Even though the post was very efficient, the two days it required for the letter to be written from Oxford and answered from London were rather anxious ones.”

There was also the minor matter that, per college rules, a woman’s entry into marriage could be seen as possible grounds for expulsion. However, Susan was relieved to find that her tutor, Miss Elliott, “brushed problems aside and said the rule would not apply to a student with Senior Status [i.e. a BA] already living outside College.”

The Quintons married in August 1958 at the Catholic Church of St. Aloysius Gonzaga in Oxford, less than one year after their fateful encounter in London.

Anthony remained in Oxford for an additional year while Susan completed her studies. Afterwards, he joined the Foreign Service — the beginning of a distinguished 37-year career with the Department of State. As the couple traveled the world and built a family, Susan taught English and Anthony went on to serve as the United States Ambassador to the Central African Republic (1976-78), Nicaragua (1982-84), Kuwait (1984-87) and Peru (1989-1992).

In 2008, on the occasion of their 50th wedding anniversary, the Quintons returned to Oxford for a special Mass at St. Aloysius. The service was followed by a lunch at the Lamb Inn in Burford west of Oxford, which was the location of the wedding’s rehearsal dinner 50 years prior. Susan said, “Some of our original guests were actually there, in addition to our children and most grandchildren.”





## Opposites attract

Over the next several decades, attitudes towards just about everything relaxed considerably and the concept of a Marshall couple was no longer grounds for a formal investigation. Over the same period, the average age of newlyweds also began to increase and students marrying while attending college became a less common occurrence. As a case in point, our next Marshall couple only crossed paths briefly during their time in the UK.

Apart from occasionally meeting at Marshall events, Seth Masters (Oxford '81) and Suzette Brooks (Cambridge '81) barely knew each other and spent most of their scholarships tenure at opposite ends of the Oxbridge spectrum. As Seth points out, "Suzette was into Marxist economics and had dyed her hair pink, whereas I was doing an M.Phil. in neoclassical economics ... so we were definitely not on the same wavelength at that point in time!" Suzette concurred, "Obviously, we were on different ideological trajectories."

After their Marshalls, their paths diverged even further with Seth heading off for two years in China to teach economics at the Finance and Economics University in Wuhan while Suzette attended Harvard Law School. At this point, not even a betting man would have put money on these two becoming a happily married couple with children.

However, whether you call it a case of opposites-attract or pure fate, it was only fitting that the inevitable spark between Seth and Suzette occurred at the Virginia Military Institute—George Marshall's alma mater. Both were attending a Marshall commemoration event held there in the fall of 1989 and as Suzette puts it, "the rest is history."

Suzette's engagement to Seth was announced in the *New York Times* in February 1990 with the wedding held later that year. The couple settled down in New York City and went on to have two daughters, Nina (18) and Julia (16). They have taken their children on trips to England and Scotland and Seth pointed out that British "telly" has become a mainstay in their home. "We eagerly await each season of the spy show "Spooks" (released in the US as "MI-5")" he said.

Seth has been with the asset management company Alliance Bernstein for the past 20 years and currently serves as the Chief Investment Officer, Blend and Defined Contribution. Suzette served as a practicing lawyer until 1999, when she decided to become involved in immigrants' rights work. She is now a program officer at the J.M. Kaplan Fund, a family foundation in New York City.

## Love at first sight

From a couple that only kicked things off well after their time in the UK, we shift to a pair that got things started before their Marshall class even departed the US.

As highlighted in our December 2009 newsletter, Marshall classes now attend a multi-day send-off program in Washington DC prior to embarking for the London-based welcoming program. The Washington program typically features events hosted by officials from the British and American governments, and has also included trips to local landmarks with significance to George Marshall.

It was during one such trip to Dodona Manor, the Marshall home in Lessburg, VA, that our next couple, Justyna Gudzowska (Cambridge/LSE '99) and Patrick Radden Keefe (Cambridge/LSE '99) first met. However, as Patrick explains, there is some disagreement over the exact circumstances surrounding their first encounter. "We agree that it was very hot inside the historic residence, and that we both ended up sneaking away from the organized tour and standing outside on the veranda just as a sudden thunderstorm struck. Our disagreement is simple: I have always maintained that Justyna had actually left the house to smoke a clandestine cigarette, but she insists (with special





emphasis for readers of the *Marshall Alumni Newsletter*), that she has never smoked.”

Their two paths crossed again at a White House photo-op with President Clinton and as Patrick tells it, “By the cocktail party at the British Embassy shortly after that, we were inseparable.” Justyna and Patrick both spent the first year of their scholarship in Cambridge followed by a year at the London School of Economics. When Justyna’s plans took her next to Yale Law School, Patrick followed suit.

The couple was married in 2006 in a ceremony held outside the bucolic city of Perugia, Italy with a guest list that included many close friends from their time in the UK.

Justyna started her career as a practicing attorney and has recently shifted to a new position in the General Counsel’s office at the US Department of the Treasury. Patrick is a fellow at the progressive policy think tank The Century Foundation and is also the author of several critically acclaimed books, including his most recent release *The Snakehead - An Epic Tale of the Chinatown Underworld and the American Dream*.

On March 7th of this year Patrick and Justyna expanded their family with the birth of their first child, a son named Lucian Oscar Gudzowski Keefe.

## A long-distance bond

Jada Twedt (Oxford/Cambridge ‘01) and Tim Strabbing (Oxford ‘01) also first met during their Washington DC send-off and rapidly formed a tight bond that would endure an extended long distance relationship.

Tim says he and Jada quickly discovered that they shared much in common: “We were both from the Midwest, me from Michigan and Jada from Ohio, enjoyed a variety of sports, and share a common faith as Christians. We were both pleased to discover that our colleges in Oxford were only a stone’s throw away from each other.” Once in Oxford, they formally started dating a few weeks into their first term. Jada was a veteran of Kenyon College’s women’s basketball team and at Oxford quickly advanced to become captain of the Dark Blues. She was preparing to lead the team into the season and the famous “varsity match,” the annual contest between Oxbridge teams, but there was a problem: the team was without a coach.

With the team desperate for a new sideline leader, Tim stepped forward. “Having only played basketball in high school, I was less than qualified, but the team decided that I would suffice,” he joked. But in fact, the team thrived under Tim and Jada’s leadership, comfortably winning the match against Cambridge and also going on to win the Shield Tournament—which Tim describes as similar to the NCAA’s NIT (National Invitation Tournament).



Tim recalls, “We have some great memories from the season, including a heated discussion one game when I took Jada out of the game for a breather on the bench before she thought that was appropriate. Another game, I provided the referee with some constructive criticism on a

few of his calls and earned myself a technical foul, which I have yet to live down.”

During their Marshall tenure, Tim and Jada took advantage of free time between academic terms to take several adventurous trips together. As Tim describes it, one voyage was “a month long trip through northern India which included a one-way flight to Kashmir (it’s a long story...) and a wonderful experience in Udiapur spending the day of Holi traveling the city with the town elders.”

They cite these close knit experiences as key to maintaining their relationship post-Oxford when Jada’s academic pursuits and Tim’s commitments with the US Marine Corps placed many miles between them. Tim returned to the UK briefly in 2004 during a break in his military training and proposed to Jada on a trip to Cornwall. Shortly thereafter, Tim departed for a tour in Iraq and Jada spent the next year volunteering at a women’s shelter in Tijuana, Mexico.

The wedding was held in 2005, but before the couple could finally settle down, Jada completed a Ph.D. at Princeton while Tim completed additional military tours. They recently celebrated their 5th anniversary with a weeklong sail around the Chesapeake Bay and Tim says he and Jada are “looking forward to the adventure to come.”

The next chapter in that adventure will take place in New York City where Jada will be teaching and conducting research at Fordham University while Tim, who was among those profiled in last issue’s Marshalls in the Federal Government story, seeks to transition from his current work at the Department of Defense.



# **Addicted to fried Mars Bars?**

**Have a favorite British dish you've imported to the US?  
Avoided your college canteen like the plague?**



John Shultis (Wikimedia Commons - Public Domain)

**We are looking to feature Marshall Scholars' UK gastronomic adventures and we want to hear your stories. Please write to us at [newsletter@marshallscholars.org](mailto:newsletter@marshallscholars.org).**

# Regional Events Coordinators

The AMS is also pleased to announce the selection of its Regional Event Coordinators (RECs). These volunteers are the backbone of the AMS's efforts to unite Marshall alumni and create a flourishing alumni community. We encourage you to contact your local RECs in order to learn more about AMS activities in your region and ways that you can become involved. \*Indicates that the REC sits on the Regional Steering Committee and is the contact person for that region. For questions related to national events, contact AMS Director of Programs, Lauren Baer at [lauren.baer@gmail.com](mailto:lauren.baer@gmail.com).

## Atlanta

Mark Bell\*  
[mbell@brandproperties.net](mailto:mbell@brandproperties.net)  
Ted Leinbaugh

## Boston

Wei Lien Dang\*  
[weiliendang@gmail.com](mailto:weiliendang@gmail.com)  
Dan Urman

## Chicago

Vince Evans\*  
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Reshma Jagsi  
Joseph Seliga  
Doug Spaniol

## Washington, D.C.

Rebecca Chamberlain\*  
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Katie Bierne  
Samidh Chakrabati  
Anisha Dasgupta  
Richard Rogart  
Dan Weeks

## Houston

Ulcca Joshi-Hansen\*  
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Jim Bernhard  
Sam Halabi

## Los Angeles

Katie Clark\*  
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Claire Clelland  
Nilay Vora

## New York

Betsy Scherzer\*  
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Ien Cheng  
Josh Geltzer  
Xerxes Malki  
Jim Stasheff

## San Francisco

Clark Freshman\*  
[clarkfreshman@mac.com](mailto:clarkfreshman@mac.com)  
Pamela Perrott  
Lisa Pruitt

The AMS is seeking Regional Board Members for the Houston Region (includes Arkansas, Colorado, Louisiana, New Mexico, Oklahoma, and Texas), the San Francisco Region (includes Alaska, Idaho, Montana, Nevada, Northern California, Oregon, Washington, and Wyoming), and the Boston Region (includes Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont). Regional Board Members serve on the AMS Board as well as on Regional Steering Committees. The AMS is also seeking a Consular Liaison for the Atlanta Region (includes Alabama, Florida, Georgia, Mississippi, North Carolina, Puerto Rico, South Carolina, Tennessee, and the Virgin Islands). Consular Liaisons are responsible for communicating with, and responding to requests from, the region's British Consulate, including the Consul General and other senior staff. They serve on Regional Steering Committees but are not members of the AMS Board. If you are interested in one of these positions, please email AMS President Bill Coquillette ([whcoquillette@jonesday.com](mailto:whcoquillette@jonesday.com)) and Ben Spencer ([benjamin.spencer.ams@gmail.com](mailto:benjamin.spencer.ams@gmail.com)).

## Need to get in touch with the AMS?

Contact Joan McCarthy with any questions about membership, updating your profile, or paying your dues

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