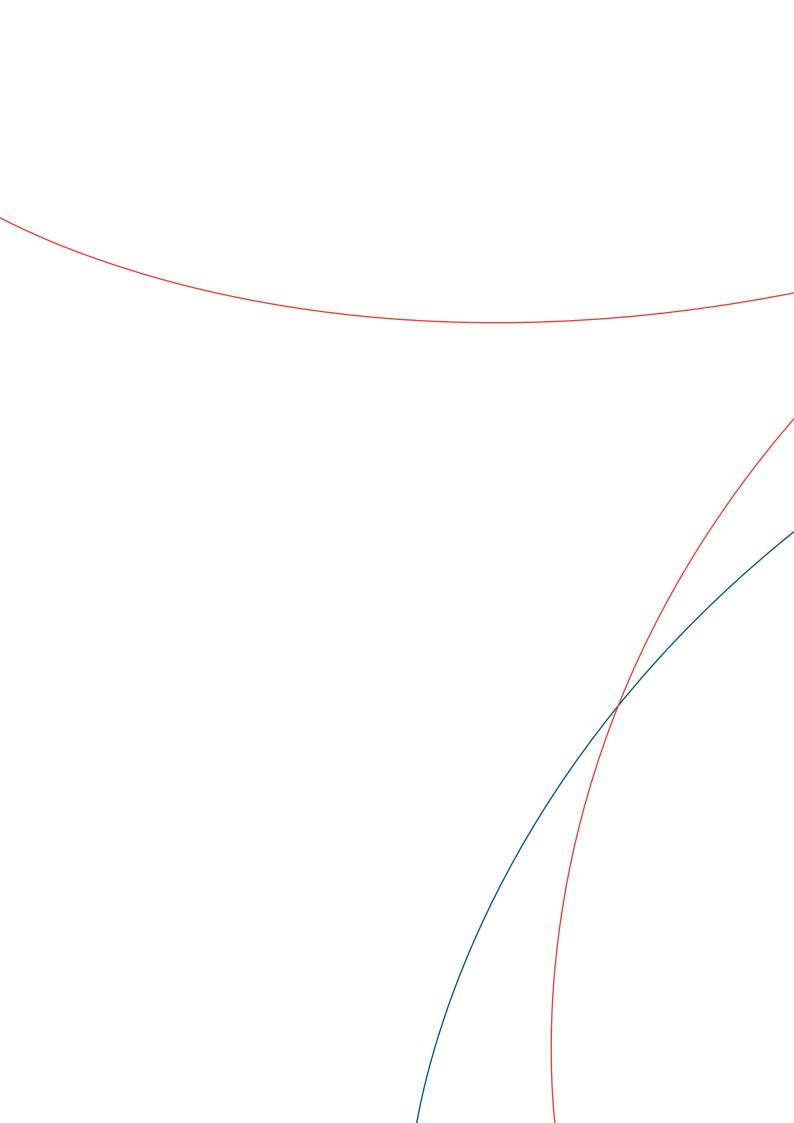


Foreign & Commonwealth Office



## **Sixty Third Annual Report**

of the Marshall Aid Commemoration Commission for the year ending 30 September 2016

Presented to Parliament by the Secretary of State for Foreign and Commonwealth Affairs pursuant to section 2(6) of Marshall Aid Commemoration Act 1953

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#### **Contents**

Introduction	6
Welcome from the MACC Chair Mr Christopher Fisher	6
MACC Membership and Meetings	7
Scholars in Britain 2015/2016	8
Scholars' Academic Subjects	9
Scholars Graduating 2016	10
Scholars' Experiences	10
Marshall Events	12
Marshall Alumni, Association of Marshall Scholars	14
Selection of 2016 Marshall Scholars	16
Placement	18
Marshall Sherfield Fellowships	21
Marshall Scholarship Stipends	21
Secretariat	21
Access to Information	22
Expenditure	22
Membership of the MACC and Committees	23
Ambassador's Advisory Council and Regional Committees	24
Association of Marshall Scholars Officers	26
Marshall Medal Recipients	26
Degree Results	27
Summary Accounts	28

# The Marshall Aid Commemoration Commission's report to her Majesty's Principal Secretary of State for Foreign and Commonwealth Affairs.

Pursuant to Section 2(6) of the Marshall Aid Commemoration Act 1953, we have the honour to submit the report of the Marshall Aid Commemoration Commission for the year ending 30 September 2016.

#### **WELCOME FROM MR CHRISTOPHER FISHER**



I am delighted to be introducing the Commission's Annual Report for the year ending September 30, 2016.

I was appointed to the chairmanship of the Commission with effect from March 1, so let me start by paying tribute to my predecessor, John Hughes, who chaired the Commission for some four and a half years up to February 2016. In his time he led the Commission with distinction, notably through a Cluster Review and the events marking the 60th Anniversary of the Scholarship Programme. These reached their conclusion in April 2016 with the final Lecture of the Anniversary

Events in Edinburgh by Dan Yergin – a Pulitzer Prize winning Marshall Alumnus – on the economics and security implications of current energy policies; most appropriately, John was able to present him with the Marshall Medal which had previously been awarded to him. Fittingly, we were delighted to see John's service being recognised in the 2017 New Year's Honours List.

A number of other Commissioners concluded their terms of service in 2015/16 and can I also thank them for their contributions. As a result six new Commissioners were appointed in the summer of 2016. They bring a wide range of talents and experience which will be of considerable value to the Commission and I thank them for their readiness to serve in this way. The two continuing Commissioners – Janet Legrand and Simon Newman – stepped up to the respective positions of Deputy Chair of the Commission and Chair of its Education Committee, which is much appreciated.

The Scholarship Programme comes to life when you meet the Scholars and, for me, I progressively appreciated this through the events of our spring visit to Scotland in April, to the Annual Dinner in May in honour of our departing Scholars and the induction events for our new Scholars in September. We were made most welcome at the Universities of Edinburgh and Glasgow and in turn welcomed Hugo Swire – the Minister then responsible for scholarships at the FCO – as our Guest of Honour at our May Dinner. In September the FCO hosted events for the newly arrived Scholars and they were personally welcomed by the new Minister responsible for scholarships, Alok Sharma.

Comments this summer from supervisors and tutors illustrate the continuing vitality and calibre of our Marshall Scholars:

'W is an exciting young scholar with an immensely bright future in front of her; we have been privileged to have her here.'

'X is the most able and hard working student whom I have supervised.'

'Y is a remarkable and excellent student and we are delighted to have him on our course. Y is exactly the type of student that deserves a scholarship, and we are very grateful to the Marshall Scholarship to have given him this opportunity.'

'Z is an outstanding student – indeed one of the top students while I have been course director of this programme.'

I have seen the quality of the recently arrived Class of 2016 and, having participated in the final selection of candidates for the Class of 2017, I can also attest to the outstanding merit of the students we are able to attract, to our success in reaching out to talent across the United States and to the enthusiasm and ability we are able to bring, though our Scholars, to the experience of British higher education.

The value of Marshall Scholars to British universities and colleges is reflected in the extent of our partnership agreements with leading academic institutions, and the financial support provided in this way – which is a vital component of the continuing scale and success of the Scholarship Programme – is much appreciated. In the last year, following the welcome precedent set by Marshall Scholar Adam Mortara (Class of 1996) at Magdalene College, Cambridge, our partnership with the University of Sussex has been strengthened thanks to the financial support of Doug Kruse, a Marshall Scholar from the Class of 1972, for which we thank him. Through the Association of Marshall Scholars we have also formed a relationship with the British Schools and Universities Foundation of the US to support a Marshall Scholar studying music. We will be looking to do more on the partnership front in the year ahead.

As more fully set out later in this report, the AMS appointed its first Executive Director, Nell Breyer, early in 2016; she has quickly made a positive impact and we welcome her to the Marshall community. The Association held a successful alumni conference in San Diego in June at which the key note speaker was Megan Ceronsky, a member of the Obama Administration and a 2001 Marshall Scholar. With our support and encouragement, the AMS is now very much focused on marking the 70th Anniversary of the speech by George C Marshall which was effectively to launch the Marshall Plan. Commemorative events are planned at Harvard – where Marshall delivered the 1947 Commencement Address - in the first weekend of June 2017, which I am sure will be well supported and of real note.

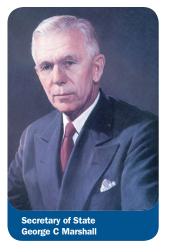
The essence of the Marshall Scholarship Programme is to support the promise of the future while recognising the generosity of the past. Since our year end the British Government decided to extend its financial support for the Marshall Commission which enabled us to award 40 Scholarships for the Class of 2017 rather than 32 which would otherwise have been the case. This renewed commitment by HMG is a very positive development and reflects the enduring value of our Scholarship Programme to Anglo-American relations while providing a most welcome boost to sentiment in the whole Marshall community. I am sure the Class of 2017 Marshall Scholars as thus enlarged will demonstrate their particular value to us during their period of studies in the UK and, as significantly, in their lives thereafter.

Next year I look forward to reporting on our further progress in the year to September 2017.

Christopher Fisher

Chair

Marshall Aid Commemoration Commission (MACC), January 2017



# THE MARSHALL AID COMMEMORATION COMMISSION

The Marshall Aid Commemoration
Commission Act was passed by
the British Parliament in 1953 in
order to express gratitude to the
American people for the post-war
support and assistance conceived by
Secretary of State George C Marshall,
subsequently known as the Marshall
Plan. The Parliamentary Act created
postgraduate Scholarships in the
United Kingdom for American students
with the potential to excel in their

chosen fields of study and future careers. As alumni of British universities and as members of the community during their stay in Britain, Marshall Scholars create lasting bridges between the United States and the United Kingdom and become advocates for greater depth and breadth of interaction, co-operation and mutual understanding between the two countries. They also participate in activities which make them effective spokespeople for the best in British society and education and once they have completed their studies, continue to support the furtherance of international co-operation in the spirit of the Marshall Plan.

Each year up to 40 Marshall Scholarships are awarded, some in partnership with outstanding British Universities, thus providing continuing recognition for the generosity of the past while supporting the promise of the future. This unique testament plays a vital role in developing a constituency for Britain in the United States of America.

The programme is funded by HM Government through the Foreign and Commonwealth Office (FCO) and is administered in Britain by the Marshall Aid Commemoration Commission, with support of the British Embassy in Washington DC, and the Consulates-General in Atlanta, Boston, Chicago, Houston, Los Angeles, New York and San Francisco. HRH Prince of Wales is Honorary Patron of the Association of Marshall Scholars.

#### **MEETINGS AND MACC MEMBERSHIP**

Regular business meetings of the MACC were held on 26 February 2016, 10 May 2016 and 12 September 2016 under the Chairmanship of Dr John Hughes (February) and Mr Christopher Fisher (May and September). The MACC's Education, Finance, and Audit and Risk Management (ARM) Committees met on several occasions under the respective chairmanship of Professor Richard Dendy (February); Professor Simon Newman (September); Dr Ruth Kosmin (February and May); Ms Barbara Ridpath (September); and Mr Simon Morris. The Ambassador's Advisory Council met in Washington on 7 December 2015, under the chairmanship of HM Ambassador and Dr Hughes, the Chair of the MACC.

The current Commission members are as follows and their further details can be found at the end of this Report (page 23) including a note of their membership of the Education, Finance and ARM Committees.



Mr Christopher Fisher (Chair)

Mr Alan Bookbinder

**Professor Brian Cantor** 

Ms Janet Legrand

**Mrs Suzanne McCarthy** 

**Professor Simon Newman** 

Ms Barbara Ridpath

Ms Xenia Wickett

**Lord Wood of Anfield** 

Commissioners are publicly appointed and are unpaid.

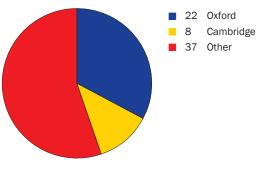
In addition, full details of the membership of the Ambassador's Advisory Council and of the Regional Committees, as of the date of the selection interviews for the 2016 awards, are given on page 23 of this report.

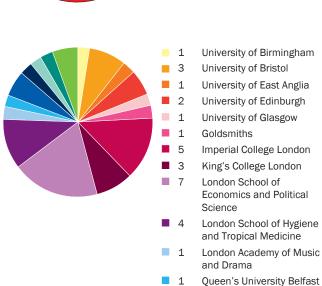
#### SCHOLARS IN BRITAIN 2015/2016

At the start of the academic year 2015/2016, 67 Marshall Scholars were in residence at British universities. This number was made up of seven 2013 Scholars, all of whom were completing a third year, 30 2014 Scholars and another 30 Scholars who had taken up their awards in 2015. Four of the 2015 Scholars held the one year Marshall Scholarship. The group comprised 40 men and 27 women.

Two Scholars had dependents who were resident in the UK.

The distribution of the awards was as follows: 19 at the University of London (seven at the London School of Economics and Political Science; four at the London School of Hygiene and Tropical Medicine; three at King's College London; two each at the School of Oriental and African Studies, and University College London; and one at Goldsmiths); 22 at the University of Oxford; eight at the University of Cambridge; five at Imperial College London; three at the University of Bristol; two at the University of Edinburgh; one each at London Academy of Music and Drama, Queen's University Belfast, and the Universities of Birmingham, East Anglia, Glasgow, Sheffield, Southampton, and St Andrews.





School of Oriental and African Studies

University College London

Sheffield

Southampton

St Andrews

1

1

#### The Scholars were funded as follows:

33 Marshall Scholars were fully funded by the MACC.

One Scholar, who was a member of the US Military, was fully funded but only received 50% of the stipend as agreed with the US Military academies.

One Scholar was fully funded by an external body, the Annenberg Foundation, this Scholar was also military and only received 50% of the stipend,

29 Scholars were jointly funded on Partnership Scholarships as follows:

Four Scholars at Imperial College London; three Scholars each at the University of Bristol and King's College London; two Scholars each at the University of Edinburgh, New College, Oxford and Somerville College, Oxford (Janet Watson); one Scholar each at the Universities of Birmingham, Glasgow, Sheffield, Southampton, East Anglia and Gonville and Caius College, Cambridge, Corpus Christi College, Oxford, King's College, Cambridge, LSE, LSHTM, Magdalene College, Cambridge, Nuffield College, Oxford, and UCL.

Four of the partnership Scholars (Birmingham, Glasgow, King's College London and New College, Oxford) were also in the military and so received 50% stipend.

All of these agreements, except the Caius Cambridge Marshall Scholarship, include the MACC paying for the Scholars' maintenance costs and the partner university/college waiving the tuition fees. The Caius Cambridge Marshall Scholarship pays for the maintenance costs and the MACC pays for the tuition fees.

Two further Scholars were fully funded under the third year funding agreement with the University of Oxford. One Scholar was partially funded for a third year at Oxford as he received partial support for tuition from Georgetown University. One Scholar was funded for Imperial College London under an agreement with the Environmental Protection Agency.

These partnership agreements contributions add up to the value of £687,573.

In addition, one Marshall Sherfield Fellow was supported by private funds from the Marshall Sherfield Fellowship Foundation.

24 Scholars pursued courses in Science and Engineering, including Mathematics, and 43 in the Arts and Social Sciences. The range of individual subjects studied in the year under review was higher than last year. The subject breakdown is as follows:

#### SCIENCE, ENGINEERING AND MATHEMATICS ARTS AND SOCIAL SCIENCES

Total	24
Zoology/ Onloology	_
Zoology/Oncology	1
Theoretical Physics	1
Sustainable Energy Futures	1
Physics	1
Oncology	1
Neuroscience	1
Molecular Biology, Neurobiology	1
Mathematical Sciences	1
Materials Research	1
Management of Information Systems and Digital Innovation	1
Inorganic Chemistry	1
Infectious and Tropical Diseases	1
Hydrology and Sustainable Development	1
Genomic Medicine and Statistics	1
Environmental Science	1
Engineering	2
Disease Control	1
Control of Infectious Diseases	1
Clinical Neurosciences	1
Chemical Engineering	1
Bioengineering	1
Astrophysics	1
Astronomy	1

Total	43
Water: Science and Governance	í
War Studies	2
Social Science of the Internet	-
Social Intervention	-
Social Anthropology	2
Shakespeare and Renaissance Literary Culture	-
Science and Technology in Society	2
Science & Security	-
Risk and Stochastics	-
Politics	2
Political Sociology	-
Political Economy of Late Development	-
Philosophy, Politics and Economics of Health	-
Philosophy of Science	-
Philosophy of Physics	-
Performance Making	-
Modern South Asian Studies	2
Modern Middle East Studies	-
Maritime Archaeology	2
International Relations	į
International Development	-
History of Warfare	2
Health Policy, Planning and Financing	-
Greek and Roman History	-
Graduate Architectural Design	-
Global Governance & Diplomacy	-
European and Comparative Literatures and Cultures	-
Environment, Energy and Resilience	-
English Language and Literature (1900- Present)	-
Educational Leadership, Policy, Development	2
Economics	2
Development Studies	2
Comparative Social Policy	2
Classical Acting for the Professional Theatre	2
Asian Politics	- 1



#### **SCHOLARS GRADUATING IN 2016**

29 Scholars completed tenure of their awards in 2016. Of these, six had graduated at the time of completion. The remaining Scholars, who are registered for doctorates or research/taught Master's programmes, will complete the requirements for their degrees in the coming months.

The examination results of 16 Scholars were received during the year - two from the 2011 group, five from the 2012 group, three from the 2013 group, and six from the 2014 group. Six of these obtained Doctorates, the rest obtained Master's degrees.

The names of all Scholars on whom degrees were conferred during 2015/2016 or for whom the Commission received results, are listed at the end of this Report (Page 27).

Seven Scholars were granted extensions for a third year of their tenure in 2016/17. These Scholars will be funded as follows:

- 2 Scholars fully funded by the Marshall Aid Commemoration Commission
- 4 Scholars fully funded under the partnership agreement with the University of Oxford
- 1 Scholar jointly funded under the partnership with Imperial College London

#### **EPA MARSHALL SCHOLARSHIPS**

In 2015/16 five Scholars were funded by the EPA. Three Scholars are completing doctorates in the UK at Imperial College London, King's College London, and Darwin College, Cambridge and two are completing doctorates in the USA at Harvard and UC Berkeley.

Two further Scholars have been awarded extensions to their Scholarships through the EPA Marshall Scholarship. Both Scholars will read for their doctorates at the University of Oxford.

#### SCHOLARS' EXPERIENCES

#### **Alexander Brammer**

2014 Marshall Scholar

MA Conflict, Security and Development King's College London MPhil/PhD (Research) Politics Queen's University Belfast

I have served in the US Army since 2005, completing three deployments to Iraq with the 75th Ranger Regiment between 2006 and 2008. In 2009 I was given the opportunity to attend West Point, where I earned a bachelors degree in economics with a focus on development and poverty alleviation. After having won the Marshall Scholarship in late 2013, I read for an MA in Conflict,



Security & Development from the War Studies Department at King's College London beginning in the fall of 2014. In the fall of 2015, I began work on a PhD in the Politics of Irregular Warfare at Queen's University Belfast, where I am examining US counterterrorism/counterinsurgency policy and the rise of the Islamic State (ISIS). I am now an Infantry officer, and will submit my PhD dissertation to QUB in September, 2017.

The opportunity to conduct graduate work in the United Kingdom has been nothing short of a life altering experience. Both personally and professionally, the growth I experienced as a result of my time in London and Belfast is astounding and ongoing. My time in London allowed me to build relationships with young professionals from all over the world interested in the most pressing defense related issues of our time. I also got to know British culture up close and personal, living with a captain in the British Royal Marines for eight months. Although our conversations spanned the breadth of our shared military experiences and vastly different cultural backgrounds, the most notable cultural aspect of my friendship with Sean was his invaluable lessons on how to make proper builder's tea.

After getting my feet wet with an MA in London, I decided to jump head first into the academic and cultural deep end as I began to pursue my PhD at Queen's University Belfast. In what Mary Denyer will forever remember as a characteristically shotgun decision, within a week of visiting Belfast on a Marshall Scholarship sponsored cultural immersion trip I had withdrawn my placement at the London School of Economics and applied to QUB for what was supposed to be an MPhil. A combination of wonderful supervisors, a research friendly atmosphere, and the solitude that comes with being a sea away from the rest of my scholarship cohort allowed me to very quickly upgrade my MPhil to a PhD. Today I am in the final stages of physically moving away from Belfast, but I will be professionally, academically, and personally connected to that wonderful city

for years to come as I finish writing up and continue to work with the Senator George J. Mitchell Institute for Global Peace, Security, and Justice.

The graduate work I completed whilst in the UK has profoundly altered my career trajectory in the military, allowing me to attempt to pursue a career in the Special Forces with an eye towards strategic policy development as I advance in rank. Most importantly, however, my Marshall Scholarship experience changed my personal trajectory, endowing me with lifelong friends and giving me the opportunity to meet my wife, Allie. It is an experience that I will be forever thankful for, and one that has irreversibly connected me with the wonderful country that is the United Kingdom.

### **Benjamin Buchanan**

2013 Marshall Scholar

PhD War Studies King's College London

My academic background is in government and security studies, with an undergraduate degree and a Master's degree from Georgetown University. Prior to coming to the United Kingdom, I focused on counterterrorism and on



Benjamin Buchanan

technology policy. I was an intern in the White House Office of Science and Technology Policy and in the New York Police Department's Counterterrorism Bureau.

In the United Kingdom I earned a PhD from King's College London in War Studies. My research focused on the intersection of cybersecurity and statecraft. In particular, I examined major nations' cyber operations espionage and cyberwarfare capabilities. My research will be published in the UK and the US as a book in the fall of 2016.

My advisor, Thomas Rid, was a large part of the reason I chose to come to the United Kingdom—in addition to the rich cultural experiences London and the country had to offer. He is one of the world's leading experts in statecraft and cybersecurity and has been a tremendous joy to work with. The Marshall Scholarship has been a simply extraordinary experience, and I am deeply grateful. During my time in the UK, I've had the great pleasure of meeting many other Marshall Scholars, as well as making friends with local residents. I've particularly enjoyed playing football in Regents Park twice a week.

I will be a postdoctoral fellow at Harvard University's Belfer Center for Science and International Affairs. My research focus will remain the same and I will spend my time presenting my findings to academics and policymakers. I'm confident that the Marshall Scholarship helped a great deal with obtaining my position at Harvard.

#### **Rhaina Cohen**

2014 Marshall Scholar

MPhil Comparative Social Policy St Hilda's College, Oxford

I received a degree in American Studies from Northwestern University. For my senior thesis. I narrowed in on social policy to study the U.S. military's childcare system. My professional background has bridged politics and journalism. I've interned at the White House



and my U.S. Senator's office; worked on a political show at ABC News; and worked as a research assistant on three books (about Michelle Obama; single women; and the history of older women).

I studied at Oxford, where I completed an MPhil in Comparative Social Policy. For this degree I examined welfare policies such as healthcare, pensions and childcare from a comparative perspective. I studied a type of policy that involves earmarking parental leave for fathers, often called a "father's quota." I compared Iceland's universal, stateprovided version to the selective, employer-provided version in Denmark. I was interested in whether the differences in these policies' structures related to how fathers viewed taking leave. For example, were fathers who received the universal, state benefits in Iceland more likely to view leave-taking as a right than their counterparts in Denmark were? Were fathers in Iceland more likely to view taking leave as a matter of gender equality? To find out, I conducted dozens of in-depth interviews with Danish and Icelandic fathers and policymakers. Indeed, I found cross-national differences on the areas I studied. Though my research could not establish the direction of causality, it does suggest that the structure of a father's quota (i.e. state- or employer-provided) relates to men's understanding of what being a father entails.

Having spent almost no time abroad before this scholarship, my knowledge of culture, history and politics was mostly limited to the United States. I wanted to be positioned from outside the U.S. to learn about other countries' approaches to similar societal challenges. Given my interest in social policy, the UK was a natural point of comparison to the US, as it is culturally quite similar to the US but has differed in some key aspects of welfare policy. Oxford also happened to have a program that offered the exact elements I was looking for: a comparative perspective as well as taught and research components.

I have trouble describing just how formative and superb my time in the UK was. My most fond memories are of taking

long walks with friends in Oxford's splendid meadows and discussing ethics, literature, and the social sciences for hours on end at potluck dinners. I am endlessly grateful to have spent time in a place with students from all over the world who were astoundingly talented and curious. I also picked up new hobbies. I joined Oxford's Acrobatic Rock 'n Roll Team—it's a dance style that is popular in Europe but which I had never heard of in the U.S. As a side benefit, conversations with my teammates gave me a crash course in British politics and culture.

My years in the UK will no doubt shape my work as a journalist. I expect to draw on my thesis research to report on parental leave policy in the US and abroad. Besides having gained expertise in policies related to gender equality, my master's left me with greater knowledge of other policy areas that I would like to cover as a reporter, including housing and neighbourhood policies. Marshall Scholars have also helped extend the breadth of my interests. Topics that before might have seemed distant from my interests—say, astronomy or financial regulations—are now topics I am eager to learn about because I know Marshalls who are passionate about these topics. This not only makes me more engaged with the world but also a more creative thinker.

#### **Tayler Ulmer**

2015 Marshall Scholar

MA Social Anthropology of Development School of Oriental and African Studies (SOAS)



This year has been the most influential year of my life. I've had the opportunity to complete a one-year Marshall studying Anthropology of

Development at SOAS.

University of London. Despite growing one year older, I have also grown academically and personally. My experiences in the United Kingdom have exposed me to the limits of the world and have pushed me to challenge my perception of reality and norms.

One of the most significant experiences that I've had was not in the classroom. In fact, it was in the kitchen. Britain isn't known for its cooking and especially not their baking (which isn't the best thing for someone with a sweet tooth like myself). I struggled to find reasonably priced, delicious cakes and sweets. So, I decided to start making my own. Before coming to Britain, I never baked. In fact, I was pretty bad at it. But, deprivation will drive you to new extremes and I channelled my inner- Paula Dean to create Southern inspired classics from my childhood. It turns out that I wasn't as bad as I thought- I was actually pretty good. After some pushes

from friends, I started a small market stall at SOAS. Since the beginning of the company, I've been able to share my delights at various markets and I've even catered events. This hobby-turned-business revealed my desire for entrepreneurship and I've realized that business and specifically, social entrepreneurship will be a part of my future.

I am currently interning at the Royal African Society. I am coordinating an informative delegation of UK Parliamentary members to learn about Southern African and European trade agreements. I have coordinated high-level conversations with various South African and Namibian government officials and agencies as well workshops with managers from impacted industries and their employees. This work will impact the UK's trade policies towards this region post-Brexit.

#### MARSHALL EVENTS

As part of the induction week for the 2015 Scholars which took place in late September 2015, HM Ambassador, Sir Peter Westmacott, hosted the group at the Ambassador's Residence.

After their arrival in the UK, the 2015 Scholars were taken on a tour of the Houses of Parliament. The tour was arranged through the offices of the British-American Parliamentary Group (BAPG). Scholars met with a member of the BAPG, Rt. Hon. Lord McFall of Alcluith, for a 'Question and Answer' session. The Scholars were welcomed to the United Kingdom by the US Ambassador Matthew Barzun and other members of staff at the US Embassy. He engaged them in a fascinating discussion about how the UK perceived the USA. The Scholars also rode on the London Eye.



The Scholars were welcomed to the UK by the Marshall Commissioners at a briefing held at the FCO and they also met with Mr Hugh Elliott, Director, Communications Directorate; Ms Lucy Joyce, Head, North America Department, FCO; and Mr Peter Hill, Director for Strategy, FCO. This was followed by Reception held at HM Treasury, hosted by the Chief Operating Officer, FCO, Ms Deborah Bronnert, on 17 September 2015 to welcome the 2015 Scholars.

In addition to these more formal social events, opportunities also arose during the year for some members of the MACC and Secretariat to meet and offer informal hospitality to Scholars at their university locations and in the homes of some Commissioners. The Scholars themselves organised the now traditional Annual Marshall Thanksgiving Dinner which was held at Goodenough College in London on 28 November 2015.



On 11 January 2016 a group of Scholars were invited to 10 Downing Street for a briefing from members of the Number 10 Policy Unit.

The MACC Commissioners hosted the Annual Dinner, given in honour of Marshall Scholars who were completing their awards, on 11 May 2016 at the Stationers' Hall, London. The special guest and principal speaker at the Dinner was the Rt Hon Hugo Swire MP. Mr Ben Buchanan, a 2013 Scholar who used his Scholarship to study War Studies at King's College London, spoke on behalf of those Scholars returning to the United States.



The dinner was preceded by a Colloquium for departing Scholars at which five Scholars presented their research. This was followed by a discussion between Mr Andrew McHallam, Head of Scholarships, the Public Diplomacy Team (FCO) and Dr Zachary Kaufman, representative of the Association of Marshall Scholars on the role of Scholars when they return to the US.

#### **Marshall Scholar Trip to Scotland**

Each year the MACC organises a visit of Marshall Scholars to cities outside of London to give them a greater understanding of the cultural, economic, historical and political diversity of the

In 2016 the Scholars travelled to Scotland for a three day trip. The Assistant Secretary and the Programme Administrator accompanied the Scholars.



The final Lecture of the 60th Anniversary Marshall Alumni Lecture series was presided over by Mr Christopher Fisher, Chair to the Commission, and held on 6th April 2016 hosted by the University of Edinburgh as part of the Scholar visit to Scotland. The lecture was given by Dr Daniel Yergin. Dr Yergin is a 1968 Marshall Scholar, a Pulitzer Prize winner and the Vice Chairman of IHS Markit. He is a "highly respected authority on energy, international politics and economics". He spoke on "The Quest: Energy, Security, and the Remaking of the Modern World". The Principal and Vice-Chancellor of the University of Edinburgh, Sir Timothy O'Shea welcomed Dr Yergin to Edinburgh. Dr Yergin was also awarded the Marshall Medal by Dr John Hughes, retiring Chair of the Commission.

The trip began in Edinburgh where the Scholars were given a tour of the Royal Mile and the Parliament buildings. The University of Edinburgh organised an afternoon of lectures by Edinburgh faculty which ranged in subject from Scotland and the USA Relationship, to anti-microbial resistance, and the EU Referendum. The University hosted a reception for the Scholars in the early evening. A ceilidh was held at the Royal Scots Club and the evening was spent energetically dancing the Scottish Reels.

The Scholars then travelled to Glasgow and were hosted by the University of Glasgow. The University organised a morning of lectures which stretched into the afternoon after the lecturers had answered all of the Scholars questions! The Principal and Vice-Chancellor, Professor Anton Muscatelli welcomed the Scholars to Glasgow and gave them a great overview of the University. The subjects of the lectures ranged from Robert Burns to Gravitational Astrophysics.

#### **MARSHALL ALUMNI**

#### 2001 Marshall Alumna Megan Ceronsky

Special Assistant to the President and Associate Counsel to the President, Energy and Climate Change.



I was raised by a nurse and a chaplain on a wholesome mixture of social justice values and lakes, forests, streams, and trails. As a teenager I knew I wanted to try to make the world better—and the little I encountered and understood of environmental degradation, inequality, violence, and poverty. particularly as they affected women and

children, gave me a deep sense of urgency albeit without much focus. In college I thought about working in sustainable development, with a vague sense that I would (and could) somehow combine working on women's issues with working on the environment. (This led, my wonderful mentors would note, to a rather confused personal statement for the Marshall application.)

At Oxford as a Marshall Scholar I spent two years studying human sciences. As someone interested in social change, I savoured the incredible opportunity to spend time with world-renowned scholars of demography, sociology, social psychology, genetics, animal behaviour, and human ecology, trying to better understand the large and small forces that shape humankind and our societies. I was fortunate enough to receive Marshall

support for a third year, when I enrolled in the Environmental Change and Management MSc at the Environmental Change Institute at Oxford. This course also involved a lively mix of disciplines—environmental economics, ecology, energy policy, energy technologies, climate dynamics, and modelling. It was there that I realized that not only did climate change feel like the most compelling—even existential—environmental problem to work on, but it threatened with particular acuity the poor and the vulnerable, and tied together the seemingly disparate issues I wanted to focus on in my career.

Before joining the Obama Administration, where I have worked on climate change policy for the White House policy team and the Counsel's Office, I spent time in both the private and the non-profit sectors. In all of my jobs I have found that the interdisciplinary perspectives and the ability to bounce between disciplines that I learned during my years in the U.K. are essential for working in climate policy. The challenge of climate change is, through one lens, straight-forward-securing the reductions in greenhouse gas emissions that scientists tell us are necessary to mitigate the severity of the climate impacts we expect and reduce the risk of triggering the catastrophic climate changes we know are possible. To achieve those emission reductions, however, we must convince political institutions to put in place (and keep in place) policies that will efficiently transition the global economy to a low-carbon future. On a daily basis the work involves law, economics, science, policy, and politics. At a strategic level, it requires thinking about human societies and how they can and do change.

It was my time as a Marshall Scholar that gave me the clarity to know this was what I wanted to do with my life, and I am grateful every day for the tools the Marshall Scholarship gave me in doing this work. I am equally grateful for the joyful three years of vibrant community, intellectual rigor, and mind-opening travel—and the sustaining friendships I took away with me. The opportunities the Marshall gave me altered my life, and only in wonderful ways.



### REPORT FROM THE BOARD OF THE ASSOCIATION OF MARSHALL SCHOLARS

This year, the Association of Marshall Scholars (AMS) took steps to implement its strategic plan findings from 2015. The priority objectives for the AMS, resulting from these strategic plan findings, are to strengthen the Marshall Community and British-American understanding, by bolstering Scholar engagement, cross platform communications, and public diplomacy.

#### **Engagement**

Highlight events from Scholar activities ongoing across the consular regions of the United States included: a conversation with economist Peter Orszag (Marshall Scholar, 1991); a special tour of the NYC Tenement Museum (organized by NYC Tenement Museum Board Member, Suzette Masters Brooks, Marshall Scholar, 1981); lunch with Chairman and CEO of The Asia Group, and former Assistant Secretary of State for East Asian and Pacific Affairs Kurt Campbell (Marshall Scholar, 1966); and social gatherings with several British consulates and the British Embassy.

The AMS Annual Meeting on Energy and Climate: Markets and Innovation was held 24-26 June, 2016 at Scripps Institution of Oceanography in La Jolla, California. Speakers included: Megan Ceronsky (Marshall Scholar, 2001), Special Assistant to the President; Chris O'Conner, British Consul General of Los Angeles; Dr James Langer (Marshall Scholar, 1955), former Vice President of the US National Academy of Sciences; Oliver Morton, Briefings Editor for The Economist and others. Extensive discussion on the outcome and impact of the British referendum took place throughout the meeting.

In July 2016, the AMS was honoured to partner with the British Consul General in New York and Park Avenue Armory, to welcome 90 guests for a reception at the new Consul General's residence celebrating British Art in New York and a special tour of Martin Creed's: Back Door at the Armory, made possible by second generation Marshall Scholar (and Armory Program Director) Avery Willis Hoffman (Marshall Scholar, 2000). This was the inaugural

event in a "Special Relationship" collaboration series between the AMS and the British Consulate General in New York.

The Marshall Plus Program supported the annual Thanksgiving dinner for 80 Marshall Scholars in London this past November at Goodenough College. An additional, 41 scholars and guests attended a reportedly remarkable performance of A Midsummer Night's Dream in June, 2016 at Shakespeare's Globe Theatre in London. 2005 Marshall Scholar Ankur Bahl gave an amazing performance as Helenus, and generously helped organize a gathering with Scholars after the show in The Globe's Swan pub so that Scholars could speak with him and other actors from the show. The Scholars have not been able to stop talking about the trip! Finally, 18 Scholars and guests adventured out for a summer weekend retreat to Goodenough College's Burn in July 2016, which included a hike in the beautiful Glen Esk region. These remain valuable opportunities for current Scholars to interact and develop friendships that will help fortify the community over the long term.

As of August 31, 2016, Marshall Scholar giving to the AMS Scholarship Endowment - a fund established with the aim of supporting 1-2 Marshall Scholars in perpetuity - has brought the value of the fund up to \$778, 962 (including pledges receivable). The AMS has launched a major capital campaign to help strengthen the Marshall Scholar community and the Marshall Scholarship Programme. The campaign will support Marshall Scholar Programming, Publications, and Scholarship Funding. To this end, the AMS is seeking to grow its Scholarship Endowment fund to two-and-a-half million dollars over the near to medium term. Current Scholarship support has also significantly increased through multi-year pledges from alumni and partners and now totals close to \$200,000. This includes a \$100,000 gift over 2016-2017 from the British Schools and University Foundation (facilitated by the MACC) and Reid Hoffman (Marshall Scholar, 1990), going to support a current scholar studying in the field of music. Doug Kruse (Marshall Scholar, 1972) and his wife have pledged a gift of \$20,000 per year to support a Marshall Scholar studying at Sussex beginning in 2017. Adam Mortara (Marshall Scholar, 1996) has committed to his second gift of \$70,000 to help support a Marshall Scholar at Magdalene



College, Cambridge over 2017 and 2018. His first gift in the same amount is supporting a current Scholar now entering their second year at Magdalene College.

#### Communications.

The "Marshall Newsletter" continues to be published regularly by an all-volunteer team. The winter issue included a photojournalism piece by Tayler Ulmer (Marshall Scholar, 2015) and Nicholas Adler (Marshall Scholar, 2015) on "What it means to be British", a preview of Aroop Mukharji's (Marshall Scholar, 2010) new book on the history of the Marshall Scholarship Program, "Diplomas and Diplomacy" (published March 27, 2016 by Palgrave MacMillan US) and a tribute to acclaimed author and Shakespeare expert, Lois Potter (Marshall Scholar, 1961) by her classmate, Wallace Kauffman (Marshall Scholar, 1961).

The AMS is working with Julia Ebert (Marshall Scholar, 2015) and other alumni to produce a new website, new database and new digital directory, which will be rolled out over the fall of 2016. This summer, the AMS announced to its full membership, the launch of a major new initiative: the Digital Marshall Library. It will act as a clearinghouse for significant books, articles, videos, podcasts, music and media published by Marshall Scholars. All members were invited to contribute to this project, which will feature significant past and current publications by Scholars, and be clearly indexed so as to remain easily searchable through the AMS website. The Digital Marshall Library will be accessible to the public, and include reflections from Scholars on the lasting impact of the program.

#### **Public Diplomacy.**

In addition to special events, the AMS has been working with the UK Embassy, Consulates and the Marshall Aid Commemoration Commission to assist with Marshall Scholarship outreach efforts to diversify the scheme's applicant pool. The AMS is currently assessing the best ways for alumni to support the 2016 Marshall Scholarship Outreach Strategy published by the Embassy (including social media, mentorship, the National Association of Fellowship Advisors, etc.)

Finally, the AMS was able to give its full membership a letter from The Rt. Hon. George Osborne MP, former Chancellor of the Exchequer dated June 10, 2016. On the 70th anniversary year of the "special relationship" between the United Kingdom and the United States, the letter personally thanks Scholars for their contribution to British-American understanding and invites their reflections on what the Marshall Scholarship means to them as well as their ideas for how it can continue to strengthen ties between our two countries. The AMS has been receiving speeches, excerpts of personal memoirs, essays and letters in response to the Osborne request. The responses provide a deeply moving and detailed testimony of the lasting impact of the program and will be included in the Digital Marshall Library. The AMS will share these reflections with the MACC and the British government for evaluative purpose and for potential use in the outreach to Scholarship applicants.

#### Leadership.

A list of AMS Officers, Board of Directors and Advisors may be found on page 26 of this report. In follow to key findings from the strategic plan, a broad review of governance and leadership roles is underway. In February 2016, AMS hired its inaugural Executive Director, Dr Nell Breyer. In June 2016, former AMS President, Bob Gray formally resigned from his Board responsibilities following a committed tenure of service. Mr Gray continues to play an informal "emeritus advisor" role for the organization and the entire community is greatly indebted to his dogged service, wisdom and generous support.

#### **SELECTION OF 2016 SCHOLARS**

At the MACC meeting held in October 2015, consideration was given to the budget for financial year 2016/2017. The MACC agreed to recommend to the Ambassador's Advisory Council that 32 new awards should be made for 2016. The selection of the 2016 Scholars was undertaken by the Regional Selection Committees, listed on page 24 and confirmed by the Advisory Council held in Washington on 7 December 2015.

The number of Scholarships which the MACC is able to award reflects the level of FCO funding and the potential support available through partnerships with British universities, Oxford and Cambridge Colleges and with other institutions.

#### **University Partnership Scholarships:**

These Scholarships are jointly funded by the MACC and the partner university for any subject either at Masters or Doctoral level, except where otherwise indicated:

#### More than one new Scholar per year:

- · University of Birmingham
- · University of Bristol
- · University of Edinburgh
- Imperial College London
- King's College London
- · University of Warwick

#### One new Scholar per year:

- Cardiff University
- Dundee University, any subject at Doctoral level at the College of Life Sciences
- Durham University
- · University of East Anglia
- · University of Glasgow
- · Guildhall School of Music and Drama
- University of Keele
- · University of Kent
- University of Leeds
- · University of Liverpool

- · London School of Economics and Political Science
- London School of Hygiene and Tropical Medicine
- · University of Manchester
- · Newcastle University
- · University of Nottingham
- · Queen Mary, University of London
- · Queen's University Belfast
- · University of Reading
- · Royal Holloway, University of London
- Royal Academy of Music
- Royal Northern College of Music -any subject at doctorate level
- · University of Sheffield
- · University of Southampton
- · University of Surrey
- · University of Sussex
- University College London
- · University of York

#### **College Partnership Scholarships:**

These Scholarships are jointly funded by the MACC and the partner Oxford/Cambridge College for any subject either at Masters or Doctoral level, except where otherwise indicated:

#### More than one Scholar per year:

· New College, Oxford

#### One new Scholar per year or at a time:

- Gonville and Caius College, Cambridge
- · Corpus Christi College, Oxford
- · King's College, Cambridge
- Magdalene College, Cambridge

- · Nuffield College, Oxford
- · Oriel College, Oxford
- · St John's College, Cambridge
- Somerville College, Oxford -Somerville Janet Watson Marshall Scholarship
- · Trinity College, Oxford

#### **Foundation Funded Scholarships:**

- Walter and Leonore Annenberg Marshall Scholarship: Funded by an endowment donated by the Annenberg Foundation. One Scholarship at a time for two years.
- BSUF Marshall Scholarship: Funded by the British Universities and Schools Foundation.

#### **Third Year Funding Scholarships:**

- Oxford Marshall Scholarships: Fully funded by the University of Oxford, up to three Scholarships.
- St Andrews Marshall Scholarships: Fully funded by the University of St Andrews, up to two Scholarships.

#### **US Partnership Scholarships:**

- EPA Marshall Scholarships: Jointly funded by the MACC and the Environmental Protection Agency, USA, these Scholarships support research specifically in the subject areas of the environment.
- NIH Marshall Scholarships: Jointly funded by the MACC and the National Institutes of Health, Bethesda, USA, these Scholarships support research specifically in the subject areas of bioscience, medicine and related disciplines with a predominant application in bioscience.



#### **PLACEMENT**

After the necessary places at British universities had been confirmed, the Marshall Scholarships for 2016 were awarded as follows:

#### **Atlanta Region**

Name	US Institution	UK Institution	Degree
Ms Ophelia Louise Johnson ▼ *	University of Alabama	Imperial College London	MRes Medical Device Design and Entrepreneurship
Ms Emaline Bryant Laney *	Agnes Scott College	London School of Hygiene and Tropical Medicine	MSc taught Epidemiology
Ms Bianca Mulaney	Harvard University	London School of Economics and Political Science	MSc taught Economics
Mr James Scott Williams	University of North Carolina	School of Oriental and African Studies	MSc taught Politics of China

#### **Boston Region**

Name	US Institution	UK Institution	Degree
Mr Samuel Timothy Boland	University of Chicago	London School of Hygiene and Tropical Medicine	MPhil/PhD Public Health and Policy
Mr Antonio Pietro Campelli	University of Connecticut	Goldsmiths, University of London	MFA Fine Art
Ms Rebecca Michelle Panovka *	Harvard University	Cambridge St John's	MPhil taught Political Thought and Intellectual History
Mr Matthew Chauvin Quallen	Georgetown University	University of Manchester	MA taught History

#### **Chicago Region**

Name	US Institution	UK Institution	Degree
Ms Audrey Elizabeth Berdahl-Baldwin *	Princeton University	University of Manchester	MA taught History
Ms Meredith Marie Flood Paker *	University of Georgia	Oxford Nuffield	MPhil taught Economic and Social History
Mr Mitchell Herrmann ◀	Oberlin College	University of Manchester	MMus Composition (Electroacoustic Music and Interactive Media)
Ms Leah Katherine Matchett *	University of Illinois - Urbana-Champaign	Oxford Trinity	MPhil taught International Relations
Mr Alejandro Ruizesparza *	Stanford University	University of Glasgow	MSc taught Sociology
Mr Jordan C. Thomas *	Kansas State University	Durham University	MSc taught Sustainability, Culture, and Development

#### **Houston Region**

Name	US Institution	UK Institution	Degree
Mr Sean Michael Alexander *	Hendrix College	University of Reading	MSc taught Food Security and Development
Ms Jessica Isabel Bickel- Barlow *	Northwestern University, Evanston	King's College London	MA taught Shakespeare Studies
Mr Muhammad Ibrahim Khan	Dartmouth College/Rice University	Oxford St Antony's	MSt taught Islamic Studies and History
Mr Ian Hunter Mauldin	United States Military Academy	London School of Economics and Political Science	MSc taught Applicable Mathematics

#### Los Angeles Region

Name	US Institution	UK Institution	Degree
Ms Bianca Arielle Lepe *	California Institute of Technology	University of Edinburgh	MSc taught Systems and Synthetic Biology
Mr Ryan Kingman Low	Princeton University	University College London	MPhil research Medieval History
Ms Moriah Erynn Mulroe *	University of Southern California	Queen Mary, University of London	MSc taught Integrated Management of Freshwater Environments

#### **New York Region**

Name	US Institution	UK Institution	Degree
Mr Robert Lee Clinton	New York University	University College London	MSc taught Sustainable Urbanism
Mr Sean Thomas Kaczmarek	State University of New York - Buffalo	University College London	MSc taught Social Policy and Social Research
Mr Skyler Ross ►	Yale University	Royal Central School of Speech and Drama, University of London	MFA Creative Producing
Mr Benjamin Mark Van Doren *	Cornell University	Oxford Somerville	DPhil Zoology
Mr Phong Tien Vo ▼	Massachusetts Institute of Technology	University of Manchester	MSc research Theoretical Physics

#### **San Francisco Region**

Name	US Institution	UK Institution	Degree
Mr Duncan Hosie *	Princeton University	London School of Economics and Political Science	MSc taught Comparative Politics
Mr Jacob Fareed Imam	Baylor University	Oxford St Antony's	MPhil taught Islamic Studies and History
Mr Kelly Schutt *	Boise State University	Oxford Oriel	DPhil Condensed Matter Physics

#### **Washington DC Region**

Name	US Institution	UK Institution	Degree
Mr Quenton R Bubb ▼*	Johns Hopkins University	Cambridge King's	MPhil research Chemistry
Ms Anu Ramachandran ▼	Johns Hopkins University/ University of Southern California	London School of Hygiene and Tropical Medicine	MSc taught Public Health
Mr Joel Terence Rhone ▼	Howard University	University of Manchester	MA taught English Studies (Contemporary Literature and Culture)

- ▼ One year Scholarship
- BSUF Marshall Scholarship
- ▶ Walter and Leonore Annenberg Marshall Scholarship
- \* Funded under University/College Partnership agreement.



The final number of Scholarships offered and accepted was 32. In addition one Scholar, who received a deferment in 2015, took up his Scholarship. The 2016 Scholars represent 28 different United States universities and colleges, an increase on 2016. One institution appeared on the list for the first time – Boise State University. Five of the Scholars took up the one year Marshall Scholarships.1

The group will take up their places at the start of the academic year 2016/2017 as follows: fourteen at the University of London (three each at the London School of Economics and Political Science, the London School of Hygiene and Tropical Medicine, and University College London; one each at Goldsmiths, University of London, King's College London, Queen Mary, University of London, the Royal College of Speech and Drama, and the School of African and Oriental Studies). Six at the University of Oxford; five at the University of Manchester; two at the University of Cambridge; one each at the Universities of Durham, Edinburgh, Glasgow, and Reading, and one at Imperial College London.

University of Cambridge	12
University of Durham	å
Edinburgh	1
Glasgow	å
Goldsmiths, University of London	å
Imperial College London	å
London School of Economics and Political Science,	123
London School of Hygiene and Tropical Medicine,	123
King's College London	å
University of Manchester	12345
University of Oxford	123456
Queen Mary, University of London,	å
Reading	å
Royal College of Speech and Drama	å
School of African and Oriental Studies	å
University College London	123

The proportion of Marshall Scholars opting for universities other than Oxford, Cambridge and London School of Economics has increased from last year. The MACC remains committed to a policy of trying to increase the number of institutions at which awards are taken up, to reflect the academic excellence of UK universities.

#### **MARSHALL SHERFIELD FELLOWSHIPS**

The Marshall Sherfield Fellowship scheme, which was established in 1997 to mark the 50th anniversary of the Marshall Plan, enables up to two American post-doctoral scientists and engineers to undertake a year of research at any British university or research institute. The Fellowships are named after Lord Sherfield (1904-1996) who was the main architect of the Marshall Scholarship programme in the 1950s and are funded by the Marshall Sherfield Fellowship Foundation which is based in the US.

No new awards were made for 2016.

Full details of the membership of the Sherfield Selection Committees are given in Membership of the MACC and its Committees (Page 26).

#### **SCHOLARSHIP STIPENDS**

The revised stipend schedule from 1 October 2016, as determined by HMG, resulted in increases to the allowances payable to Marshall Scholars as follows: - basic monthly living allowance from £1,034 to £1,043 (and from £1,268 to £1,279 for those registered at institutions within the London Metropolitan Police district); book allowance from £401 to £405 for first year Scholars. As a result of the stipend adjustments announced the MACC revised the annual grant for approved research travel and the thesis grant from £265 to £270 and £378 to £381 respectively in October 2016.

#### **SECRETARIAT**

The MACC continued the arrangement under which its Secretariat is provided by the Association of Commonwealth Universities, whose offices at Woburn House, 20-24 Tavistock Square, London, WC1H 9HF, serve as its headquarters. The detailed work was undertaken by Miss Mary Denyer, Assistant Secretary and Head of Scholarship Administration, Mrs Elizabeth Clark, Programme Administrator (until April 2016), Ms Rachel Arnold, Programme Administrator (Maternity Cover from 2016) and Ms Anna Gane, Scholarship Assistant, under the direction of the Executive Secretary of the MACC Dr John Kirkland.

<sup>&</sup>lt;sup>1</sup> Further statistics from the selection process, including numbers of applications received, gender and US universities of origin is available in the Marshall Scholarships 2016 Competition Statistical Report, available on the Marshall Website www.marshallscholarship.org.

#### **ACCESS TO INFORMATION**

The MACC operated under the Code of Practice on Access to Government Information, and had also developed a Publication Scheme to comply with the requirements of the Freedom of Information Act 2000. Further information can be found at http://www.marshallscholarship.org/about/foi

#### **EXPENDITURE**

Under Section 2(7) of the 1953 Act the MACC is required each financial year to prepare accounts of expenditure in such form as the Secretary of State may with the approval of the Treasury direct. The total expenditure of the MACC for the year ended 31 March 2016 was £2,157,267. The Summary Accounts are attached at the end of this Report (Page 28). These figures have been scrutinised by the National Audit Office and, as provided by the Marshall Aid Commemoration Act 1953, the full accounts will be published separately and laid before Parliament. The Association of Commonwealth Universities, on behalf of the Marshall Aid Commemoration Commission, administers and recovers the costs of the Marshall Scholarship Scheme from the Foreign and Commonwealth Office.

Signatures on Behalf of the MACC.

**Christopher Fisher** 

Chair

**Dr John Kirkland**Executive Secretary

Jæ Kuldal

2015 Marshall Class

#### MEMBERSHIP OF THE MACC AND **COMMITTEES**

#### Marshall Aid Commemoration Commission<sup>2</sup>

Dr John Hughes (Chair) (until February 2016) Ambassador to Venezuela, Argentina and Paraguay H.M. Diplomatic Service (retired)

Mr Christopher Fisher (Chair) (from March 2016) Non-Executive Director of SEGRO PLC

Mr Michael Birshan (until February 2016) Partner, McKinsey & Company

Mr Alan Bookbinder (from August 2016) Director of the Sainsbury Family Charitable Trusts

**Prof. Brian Cantor** (from July 2016) Vice-Chancellor, University of Bradford

Prof. Richard Dendy (until July 2016) Head of Theoretical Physics at UKAEA Culham

Ms Eliza Hermann (until August 2016) Former Vice President Human Resources at BP

**Dr Timothy Hornsby CBE** (until February 2016) Chair of the Horniman Museum, and Chair of the Harkness Fellows Association

Dr Ruth Kosmin (Deputy Chair) (until July 2016) Head of European Economics, HM Treasury (Retired)

Ms Janet Legrand (Deputy Chair) Partner, DLA Piper

Mrs Suzanne McCarthy (from August 2016) Chairman of Depaul UK

#### **Prof. Simon Newman**

Sir Denis Brogan Professor of American History, University of Glasgow

Ms Barbara Ridpath (from July 2016)

Director, St Paul's Institute

Prof. Sir Nigel Thrift (until January 2016) Former Vice-Chancellor, University of Warwick

Ms Xenia Wickett (from July 2016)

Head of the US and the Americas Programme, Chatham House

Lord Wood of Anfield (from July 2016) Member of the House of Lords

#### **Education Committee (until July 2016)**

Prof. Richard Dendy (Chair)

Mr Christopher Fisher

Ms Eliza Hermann

Dr Ruth Kosmin

Prof. John Mumford

**Prof. Simon Newman** 

#### **Education Committee (from September 2016)**

Prof. Simon Newman (Chair)

**Prof. Brian Cantor** 

Prof. Jonathan Frichsen

Ms Xenia Wickett

**Lord Wood of Anfield** 

#### **Finance Committee (until May 2016)**

Dr Ruth Kosmin (Chair)

Mr Abdul Bhanji

Former Marshall Commissioner

Mr Michael Birshan

Mr Christopher Fisher

Mr Timothy Hornsby CBE

**Dr John Hughes** 

Ms Janet Legrand

#### **Finance Committee (from September 2016)**

Ms Barbara Ridpath (Chair)

Mr Alan Bookbinder

Mr Christopher Fisher

**Ms Janet Legrand** 

Ms Suzanne McCarthy

#### **Audit and Risk Management Committee (until February** 2016)

Mr Simon Morris (Chair)

Former Marshall Commissioner

Mr Michael Birshan

Prof. Alex Edmans

Professor of Finance, London Business School

**Dr Laura Lafave** 

**Ms Janet Legrand** 

**Mr Richard Young** 

Director, UNIAC

### Audit and Risk Management Committee (from June 2016)

Mr Simon Morris (Chair)

**Mr Timothy Hornsby CBE** 

Former Marshall Commissioner

**Dr Laura Lafave** 

**Ms Janet Legrand** 

Ms Barbara Ridpath

Mr Richard Young

#### **Observers**

Mr David Crellin-Jones (until April 2016)

Head of Scholarships Directorate, Communications Directorate, FCO

Mr Andrew McHallam (from April 2016)

Head of FCO Scholarships Unit, Communications Directorate, FCO

#### **Dr Laura Lafave**

1993 Scholar

Chief Technology Officer of OnCorp

**Prof. Jonathan Erichsen** (From February 2016)

1972 Scholar, Professor of Visual Neuroscience, Cardiff University

Prof. John Mumford (until February 2016)

1975 Scholar

Professor of Natural Resource Management, Imperial College London

#### **Secretariat**

**Dr John Kirkland OBE** (Executive Secretary)

Deputy Secretary General ACU

Ms Mary C Denyer

Assistant Secretary and Head of Scholarship Administration

**Mrs Elizabeth Clark** (until 7 April 2016 Maternity Leave) Programme Administrator

**Ms Rachel Arnold** (from 8 April 2016 Maternity Cover) Programme Administrator

**Ms Anna Gane** 

Scholarship Assistant

#### **ADVISORY COUNCIL IN WASHINGTON<sup>3</sup>**

(as at 8 December 2014)

Sir Peter Westmacott KCMG

HM Ambassador

**Dr John Hughes** 

Chair, Marshall Commission

Prof. Jeffrey Rosensweig

1979 Scholar

Chair, Atlanta Region

#### Ms Joanna Lau

Chair, Boston Region

#### **Prof. Katharine Hunt**

1975 Scholar

Chair, Chicago Region

#### **Prof. Brian Roberts**

Chair, Houston Region

#### Dr Sarah Bagby

2000 Scholar

Chair, Los Angeles Region

#### Mrs Diane Flynn

Chair, New York Region

#### **Prof. Karen Sprague**

Chair, San Francisco Region

#### **Dr Craig Schiffries**

1980 Scholar

Chair, Washington DC Region

#### Mr Andrew Klaber

2004 Scholar

President of the AMS

### REGIONAL COMMITTEES IN THE UNITED STATES

#### **Atlanta Region**

#### Prof. Jeffrey Rosensweig (Chair)

1979 Scholar

Professor of International Business & Finance, Goizueta Business School, Emory University

#### Dr Mark Bell

1998 Scholar

Managing Principal, Diversified Trust

#### Dr Ambika Bumb

2005 Scholar

Founder CEO, Bikanta

#### Mr Errol B Davis Jr

Superintendent of Atlanta Public Schools (Retired)

#### **Prof. Jane Hawkins**

1976 Scholar

Professor of Mathematics, University of North Carolina

#### Mr Jeremy Pilmore-Bedford

Her Majesty's Consul-General in Atlanta

#### **Ms Mandy Smith**

Executive Officer, British Consulate General, Atlanta

#### **Boston Region**

Dr Joanna Lau (Chair)

Founder and CEO of LAU Technologies

#### Mr Prabal Chakrabarti

1995 Scholar

Vice President, Federal Reserve Bank of Boston

#### **Dr Tad Heuer**

1999 Scholar, Partner, FoleyHoag LLP

<sup>&</sup>lt;sup>3</sup> Scholars may be selected from Institutions to which members of the Ambassador's Advisory Council and Selection Committees belong.

#### Prof. Sylvia Sellers-Garcia

1998 Scholar

Associate Professor of History, Boston College

#### Ms Susie Kitchens

Her Majesty's Consul-General in Boston

#### Ms Sarah Delude

Senior Officer: Policy and Universities, British Consulate General, Boston

#### **Chicago Region**

#### **Prof. Katharine Hunt** (Chair)

1975 Scholar

Professor of Chemistry, Michigan State University

#### Mr Peter Barack

1965 Scholar

Partner, Barack Ferrazzano

#### Ms Sandra Morgan

Director of Outreach Programs for Kent State University College of Arts and Sciences.

#### Mr Adam Mortara

1996 Scholar

Partner, Bartlit Beck Herman Palenchar & Scott LLP

#### Mr Jade E. Newburn

1997 Scholar

Partner, Mayer Brown LLP

#### **Prof. Parag Patil**

1989 Scholar

Associate Professor, Neurological Surgery, University of Michigan

#### Mr Stephen Bridges

Her Majesty's Consul-General in Chicago

#### **Houston Region**

#### Prof. Brian E Roberts (Chair)

Professor, Department of Government, University of Texas, Austin

#### **Prof. David Alexander**

Professor and Director, Rice Space Institute, Rice University

#### **Prof. Mary Edgerton**

1976 Scholar

Associate Professor, Division of Pathology and Laboratory Medicine, UT M.D. Anderson Cancer Center

#### Dr Ulcca Joshi Hansen

2001 Scholar

Founder Educating Potential

#### **Dr Richard Johnston**

1999 Scholar

Assistant Professor, English, United States Air Force Academy

#### Mr Andrew Millar

Her Majesty's Consul General in Houston

#### **Ms Deisy Verdinez**

Communications Officer, British Consulate, Houston

#### **Los Angeles Region**

#### Dr Sarah Bagby (Chair)

2000 Scholar

Assistant Project Scientist, Valentine Laboratory, UC Santa Barbara

#### Mr Patrick Cunningham

2005 Scholar

Creative Director, Belzabar Software

#### **Dr Katie Clark**

2005 Scholar

Owner and CEO, The Applied Humanities

#### **Prof. Kimberley Marshall**

1982 Scholar

Professor of Music, Arizona State University

#### **Dr Joshua West**

1998 Scholar

Assistant Professor, Earth Sciences, University of Southern California

#### Mr Chris O'Connor

Her Majesty's Consul General in Los Angeles

#### **New York Region**

#### Mrs Diane Flynn (Chair)

Director of National and International Scholarships, Boston University

#### **Prof. Jean Howard**

1972 Scholar

George Delacorte Professor in the Humanities, Columbia University

#### Mrs Jennie LaMonte

Former Managing Director, Mitchell Scholars Programme

#### Ms Megan Towle

2007 Scholar

Chief Strategy Office, Tembo

#### Mr Nick Astbury

Her Majesty's Deputy Consul General in New York

#### Ms Ann Reinking

Deputy Communications Officer, British Consulate, New York

#### San Francisco

#### Prof. Karen Sprague (Chair)

Vice Provost, Division of Undergraduate Studies Institute of Molecular Biology, University of Oregon

#### Mr Jacob Chacko

2000 Scholar

CFO, Ignyta

#### Ms Elizabeth Chapman

1965 Scholar

Poet

#### Mr Ben Heineike

2002 Scholar

Office of Navy Research Science and Technology Liaison Officer

#### Mr Robin Newmann

Independent Writer and Consultant

#### Ms Priya Guha

Her Majesty's Consul General in San Francisco

#### **Washington DC**

#### Dr Craig Schiffries (Chair)

1980 Scholar

Director, Deep Carbon Observatory

Geophysical Laboratory, Carnegie Institution of Washington

#### Ms Lauren Baer

2002 Scholar

Franklin Fellow, Office of Policy Planning, State Department

#### **Dr Danielle Dooley**

1995 Scholar

Medical Director of Community affairs and Population Health, Child Health Advocacy Institute

#### **Prof. Judith Plotz**

1960 Scholar

Emerita Professor of English, George Washington University

#### Prof. A. Benjamin Spencer

1996 Scholar

Earle K. Shawe Professor of Law, University of Virginia School of Law

#### Mr James Kariuki

Counsellor, Political and Public Affairs British Embassy, Washington

### MARSHALL SHERFIELD SELECTION COMMITTEES

#### **United States**

Prof. John Mumford (Chair)

#### Ms Elisabetta Cortesi

Analog Devices, Marshall Sherfield Fellowship Foundation Board Member

#### **Dr John Hanover**

Chief, Laboratory of Cell Biochemistry and Biology NIDDK, NIH

#### **Dr John Malin**

Marshall Sherfield Fellowship Foundation Board Member

#### **Dr Craig Schiffries**

### ASSOCIATION OF MARSHALL SCHOLARS OFFICERS

Mr Andrew Klaber (President)

2004 Marshall Scholar

Ms Nell Breyer (Executive Director)

Ms Lauren Baer (Vice President)

2002 Marshall Scholar

Mr Jason Bordoff (Director of British Affairs)

1996 Marshall Scholar

Dr Zachary Kaufman (Director of Communications)

2002 Marshall Scholar

#### Ms Marisa Van Saanan/Ms Betsy Scherzer

(Director of Programs)

2002/2007 Marshall Scholars

**Dr Joshua Goldman** (Treasurer)

2002 Marshall Scholar

Mr William Coquillette (Clerk Secretary)

1971 Marshall Scholar

#### MARSHALL MEDAL RECIPIANTS

The Marshall medal is awarded to people of outstanding achievement whose contribution to British-American understanding, distinguished role in public life, or creative energy, reflect the legacy of George C Marshall.

#### 2003:

Justice Stephen Breyer

Dr Ray Dolby OBE

Mr Tom Friedman OBE

Professor Nan Keohane

Mr Christopher Makins

Senator George Mitchell

Secretary Colin Powell

#### 2014:

Ms Anne Applebaum

Secretary Bill Burns

Dr Frances Dow CBE

Mr Bob Gray OBE

Rt Hon Lord Hague of Richmond

Lord Hannay of Chiswick

Professor Doug Melton

Mr Jonathan Taylor CBE

Dr Daniel Yergin

#### **APPENDIX I**

### MARSHALL SCHOLARS GRADUATING AT BRITISH UNIVERSITIES SINCE SIXTY SECOND ANNUAL REPORT

Name Year & Region	UK Institution	Degree Obtained	
Dr Nicolas Altemose (LA 2011)	New College, Oxford	DPhil Statistics: Mathematical Genetics (Tenure finished 2014)	
Dr Jonathan Warsh (CHI 2011)	London School of Hygiene and Tropical Medicine	MSc Health Policy, Planning and Finance [Merit]	
	Oriel College, Oxford	DPhil Public Health (Tenure finished 2014)	
Mr Samuel Dorison (BOS 2012)	University College London	MSc Security Studies [Distinction]	
	Trinity College, Cambridge	LLM Law (Degree finished 2014)	
Dr Daphne Ezer (DC 2012)	St John's College, Cambridge	PhD Genetics (Tenure finished 2015)	
Mr Allen Lin (BOS 2012)	Trinity College, Cambridge	MPhil Technology Policy	
	London School of Hygiene and Tropical Medicine	MSc Public Health - Health Economics [Distinction] (Degree finished 2014)	
Mr Rayden Llano (SF 2012)	London School of Economics and Political Science	MSc International Health Policy [Distinction]	
	King's College, Cambridge	MPhil Public Policy [Distinction] (Degree finished 2014)	
Dr James McAuley (HOU 2012)	Somerville College, Oxford	MPhil Modern European History	
		DPhil Modern European History (Tenure finished 2015)	
Dr Benjamin Buchanan (NY 2013)	King's College London	PhD War Studies	
Mr Ian Gibson (SF 2013)	London School of Economics and Political Science	MSc International Political Economy [Merit]	
	London Business School	MSc Management [Distinction] (Tenure finished 2015)	
Dr Keith Hawkins (CHI 2013)	King's College, Cambridge	PhD Astrophysics	
Ms Alyssa Bilinski (BOS 2014)	London School of Hygiene and Tropical Medicine	MSc Medical Statistics [Distinction] (Tenure finished 2015)	
Ms Rhaina Cohen (NY 2014)	St Hilda's College, Oxford	MPhil Comparative Social Policy	
Ms Mailyn Fidler (CHI 2014)	Oriel College, Oxford	MPhil International Relations	
Ms Catherine Koch (CHI 2014)	St Hilda's College, Oxford	MSc Radiation Biology [Distinction]	
Mr Nicholas Picon (ATL 2014)	Cranfield University	MSc Autonomous Vehicle Dynamics & Control	
	Trinity College, Oxford	MSc Global Governance and Diplomacy	
Ms Kirin Sinha (HOU 2014)	St John's College, Cambridge	MASt Part III Mathematics	
	London School of Economics and Political Science	MSc Risk and Stochastics [Merit]	

#### STATEMENT OF THE COMMISSION

The summarised financial statements are a summary of information extracted from the full annual financial statements and do not contain sufficient information to allow for a full understanding of the financial affairs of the Marshall Aid Commemoration Commission ('MACC'). For further information, the Commissioners' annual report, the full annual financial statements and the auditor's report on those financial statements, should be consulted. These are all contained in the Annual Report and Financial statements, copies of which may be obtained free of charge from the Assistant Secretary and Head of Scholarship administration, MACC, Woburn House, 20-24 Tavistock Square, London, WC1H 9HF.

The annual report and financial statements were approved on 27 June 2016 and were laid before Parliament as House of Commons paper HC 539 of 2015-16 on 19 November 2016. The full annual financial statements from which the summary is derived have been audited by the Comptroller and Auditor General, who gave an unqualified audit opinion.

On behalf of the Commission

Christoph Fish

Christopher Fisher Chair

27 January 2017



#### SUMMARISED STATEMENT OF COMPREHENSIVE NET EXPENDITURE

#### As at 31 March 2016

	2015-16	2014-15
EXPENDITURE	£	£
	1 704 265	1 966 955
Scholarship costs	1,794,265	1,866,255
Selection process	62,970	65, 857
Development of the Marshall Scholarship Scheme	24,178	23,148
Administration	256,403	255,704
UK Devolved Government itinerary	19,451	17,253
Total expenditure	2,157,267	2,228,217
INCOME  Orante and Denetions from third parties	144.940	00.494
Grants and Donations from third parties	144,819	99,481
Other income	5,950	5,879
Total income	150,769	105,360
Net expenditure before interest	(2,006,498)	(2,122,857)
Interest receivable	387	485
Net expenditure for the year	(2,006,111)	(2,122,372)

#### **SUMMARISED STATEMENT OF FINANCIAL POSITION**

#### As at 31 March 2016

	31 March	31 March
	2016	2015
	£	£
NON CURRENT ASSETS		
Intangible assets	0	2,509
Total non-current assets	0	2,509
CURRENT ASSETS		
Trade and other receivables	425,646	419,974
Cash and cash equivalents	393,054	342,083
Total current assets	818,700	762,057
Total assets	818,700	764,566
CURRENT LIABILITIES		
Trade and other payables	(77,901)	(20,642)
Assets less liabilities	740,799	743,924
TAXPAYERS' EQUITY		
GENERAL RESERVES		
MACC – committed (summer term tuition fees)	234,684	280,317
<ul> <li>committed (first quarter stipends)</li> </ul>	196,454	191,953
MACC - uncommitted	186,893	179,259
	618,031	651,529
Third parties	122,768	92,395
Total reserves	740,799	743,924

# STATEMENT OF THE COMPTROLLER AND AUDIT GENERAL TO THE HOUSES OF PARLIAMENT

I have examined the Summary Financial Statements of the Marshall Aid Commemoration Commission for the year ended 31 March 2016. These comprise a Summarised Statement of Comprehensive Net Expenditure and a Summarised Statement of Financial Position.

### Respective responsibilities of the Commissioners and the auditor

The Commission is responsible for preparing the Summary Financial Statements in accordance with the Government Financial Reporting Manual (FReM).

My responsibility is to report to you my opinion on the consistency of the Summary Financial Statements within the Annual Report with the full annual financial statements and the Management Commentary, and its compliance with the relevant requirements of the FReM.

I also read the other information contained in the Annual Report and consider the implications for my report if I become aware of any apparent misstatements or material inconsistencies with the Summary Financial Statements.

I conducted my work in accordance with Bulletin 2008/3 issued by the Auditing Practices Board. My report on the Marshall Aid Commemoration Commission's full annual financial statements describes the basis of my opinion on those financial statements and on the Management Commentary.

#### **Opinion**

In my opinion the Summary Financial Statements are consistent with the full annual financial statements for the Marshall Aid Commemoration Commission for the year ended 31 March 2016 and comply with the applicable requirements of the FReM.

We have not considered the effects of any events between the dates on which we signed our report on the full financial statements (27 June 2016) and the date of this statement.

#### Sir Amyas C E Morse Comptroller and Auditor General

National Audit Office 157 - 197 Buckingham Palace Road Victoria London SW1W 9SP

3 March 2017

#### **NOTES**



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